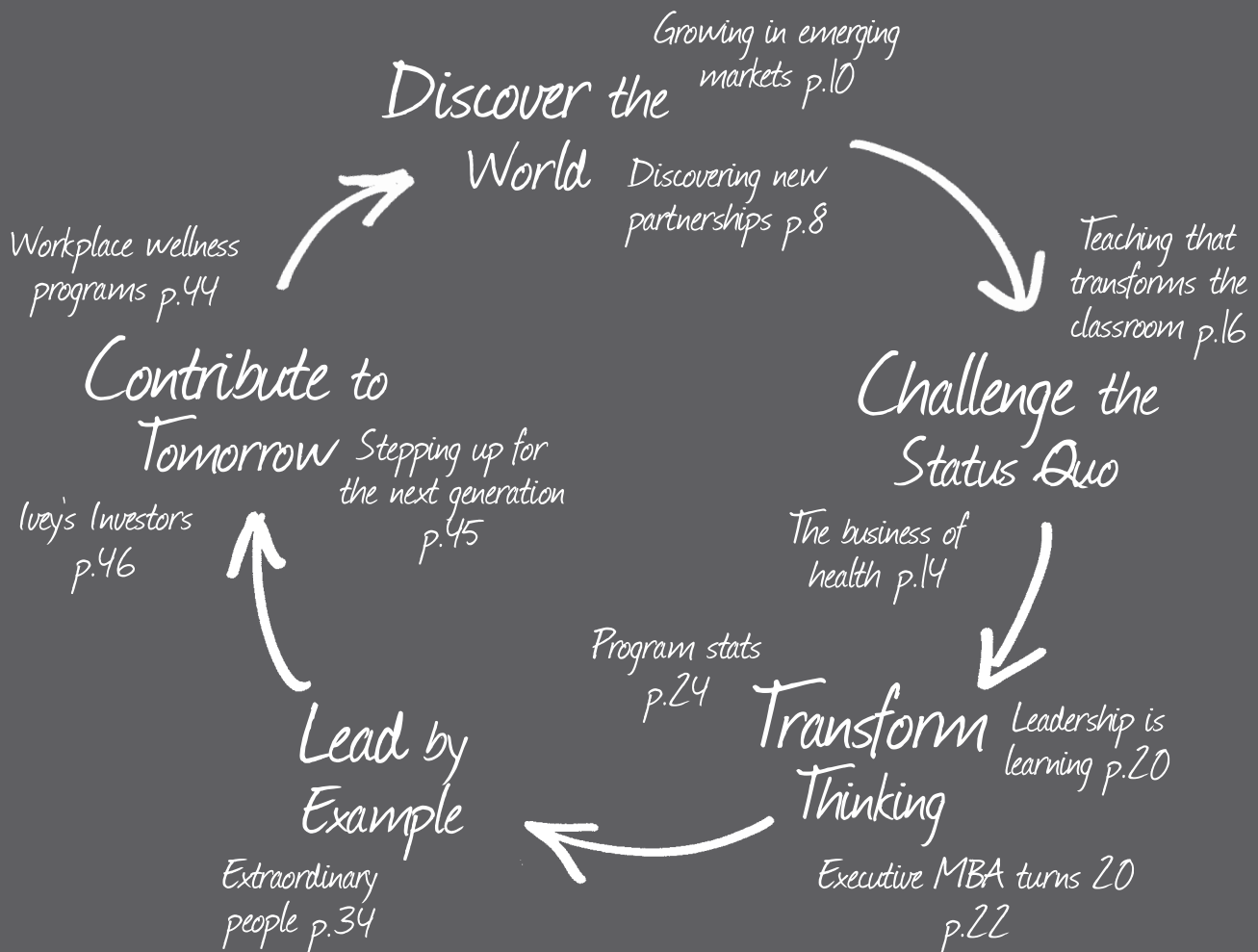


DISCOVER.
CHALLENGE.
TRANSFORM.
LEAD.
CONTRIBUTE.
REPEAT.

RICHARD IVEY SCHOOL OF BUSINESS — 2011 ANNUAL REPORT

Ivey



WHAT WE DO TODAY WILL DETERMINE WHERE WE ARE TOMORROW.

*Every day at Ivey, we challenge the status quo. Why?
Because, by its very definition, the status quo is for followers.
We develop leaders. Leaders who transform thinking.
Leaders who set a worthy example. Leaders who make the
world better. This is what we do and who we are.
This is the Ivey Experience.*



A Message from the Dean

Carol Stephenson, O.C.

Dean, *Richard Ivey School of Business*
Lawrence G. Tupp Chair in Leadership

“What you are is what you have been. What you will be is what you do now.”

— Siddhartha Gautama

Today, as I reflect on 2011, I can see through my office window the Canadian flag waving atop Western’s University College tower – a proud symbol of the promise and power of education. From the vantage point of the [new Ivey building](#), it is clear to me that Ivey’s exciting future has been built on a strong and proud past. We’ll celebrate both this proud past and a bright future as we mark our 90th anniversary in September 2012.

The new building is just one of many elements responsible for the increasing momentum that has been carrying us forward since the launch of our Cross-Enterprise strategy in 2005 – itself part of a virtuous circle of leadership and a tradition of innovation that had its beginnings in 1919 with the musing of one man. Western’s Dean of the Faculty of Arts and Science, Dr. Sherwood Fox, envisioned a

new academic program that would provide a classical education coupled with preparation for a business career. His answer was an adaptation of the Harvard “case system” for an undergraduate curriculum. In the words of Dr. Fox: “Leisurely study ripened into a conviction that this would enable Western to offer a type of academic training for business which would in name and principle be unique in Canada.”

The rest, as they say, is history. Ivey’s tradition of innovation is a virtuous circle of sustainable leadership. This is true for individuals who enter our degree programs, organizations who partner with us, and true when applied to our own growth and evolution as Canada’s premier business school. Together, we seek and discover new opportunities, challenge old norms and perspectives and transform the way people think and organizations operate.



In doing so we enable ourselves, our students and our corporate partners to achieve their true potential and contribute to the societies in which we operate around the world.

This is how we lead. And we repeat it every day in the classroom, in the boardroom and in our communities.

In challenging the status quo, Ivey has broken new ground many times throughout the years, and 2011 was no different. In the fall, we graduated our first MSc class – the first program in Canada to be partnered with the highly respected CEMS – a global alliance in management education. Ivey's MBA class held its inaugural Sustainability Week and Conference with the Honourable Adrienne Clarkson headlining the speaker list. Ivey Publishing, the second-largest distributor of cases in the world, launched

its [39 Country Initiative](#), to provide much-needed management education materials free of charge to 39 of the poorest developing countries. We also celebrated the 20th anniversary of our market-leading Executive MBA program, whose sister program in Hong Kong was the first program with its own campus in China.

Each step we take becomes part of who we are as a school and what we will become tomorrow.

Once again, this annual report is a testament to the spirit and pride, the dedication and hard work and the unwavering commitment to excellence of faculty, staff, students and alumni. Thank you for your contributions to our success in 2011, and for your belief in our future. You keep us inspired and aspiring to be better each day.

Highlighting a year in gifts

[Ivey Campaign for Leadership](#)

Throughout 2011, more than 25 donors made gifts of \$100,000 or more. It is with our sincere thanks that we highlight a few of these gifts and recognize all of our generous donors in the listings starting on page 48.



[Serge Gouin](#), HBA '65, MBA '66, & [Denyse Chicoyne](#) donated \$175,000 to establish the [Serge Gouin and Denyse Chicoyne MBA Leadership Award](#).

[Richard M. \(Dick\) Ivey](#), HBA '47, increased his support of the new building with an additional \$2 million commitment, bringing his total personal investment in the building to \$7 million.

[Joanne & Peter Kenny](#), MBA '57, donated \$125,000 to create a \$250,000 endowment as part of the [Ivey Family Challenge Fund](#), which matches endowed donations supporting Ivey's highest priorities.

[The Albert and Temmy Latner Family Foundation](#) made a substantial gift to support the construction of the dining pavilion in the new building, which will be named [The Brock Pavilion](#) in honour of alumnus [Bill Brock](#), MBA '63, LLD '05.

[The Late R. John \(Jack\) Lawrence](#), HBA '56, bequeathed \$2.8 million in support of the [Lawrence National Centre for Policy and Management](#), building on his initial investment and leadership a decade ago.

[Jon Love](#), HBA '76, & [Nancy Yeomans-Love](#), HBA '76, increased their support of the new building by adding \$1 million to their existing \$2 million pledge for a total commitment of \$3 million.

[Joe Shlesinger](#), MBA '86, on behalf of the [Shlesinger Family](#), donated \$275,000 to support his class's 25th reunion campaign and establish the [Joe Shlesinger MBA Leadership Award](#).



A Message from the President

Amit Chakma

President & Vice-Chancellor, Western University

“Individually and collectively, our component parts make up a single institution with a common goal to educate global leaders and make a difference in the world.”

Last year, I had the pleasure of celebrating many important milestones reached by members of Western’s campus community. And occasionally I enjoyed the privilege of marking made-at-Western achievements that represent history in the making for all humanity.

Among the most memorable milestones was the official opening of the first phase of the new Ivey building. It has been exciting to watch this \$110-million LEED-certified facility take shape on the property across Western Road from our Engineering and Law buildings, and when it is completed the new business school will stand among the signature buildings that characterize Canada’s most beautiful campus. As Ivey prepares to celebrate its 90th anniversary this September, I can think of no more impressive and tangible

symbol of the School’s extraordinary progress and reputation as a world leader than the new home it will occupy.

Global Ivey Day was another memorable occasion for me that reflects the international reach and strength of the Ivey brand. With 39 events held in 23 cities across Canada, the U.S., U.K., Asia, Germany and South Africa, some 1,700 alumni, faculty, students, staff and friends participated in the programming and celebrations. That more and more alumni are choosing to engage with and support their alma mater bodes exceedingly well for our future.

Though not an Ivey story, I also recall December 20 as one of last year’s most memorable days. Dozens of campus colleagues, government officials, industry partners and national media gathered at the



Highlights 2011

Western University

- With the \$220 million Western researchers won in grant competitions in 2010–11, the University has now attracted more than \$1.14 billion in research funding to the London and regional economy during the past five years.
- In November, world renowned neuroscientist Dr. Adrian Owen – Canada Excellence Research Chair at Western’s Brain & Mind Institute – and post-doctoral fellow Damian Cruse attracted international headlines after unveiling a cost-effective bedside solution for identifying patients wrongly diagnosed as being in a vegetative state.
- In the fall, Western began construction on the world’s first hexagonal wind tunnel. Designed by engineering professor Horia Hangan, the \$23.6-million “WindEEE Dome” will simulate F3 tornadoes and other destructive wind forces, allowing researchers to study the effects of wind on the built and natural environment.
- In September, the Germany-based Fraunhofer ICT – Europe’s largest application-oriented research organization – finalized a partnership with Western that will see construction of a \$10-million R&D facility at London’s new Advanced Manufacturing Park, where lightweight composite materials will be developed for the automotive, aerospace and medical device industries.

Convergence Centre located at Western’s Research Park for an announcement that the U.S. Food and Drug Administration had granted approval to begin human clinical trials of a preventative HIV vaccine developed by Dr. Yong Kang and his research team at Western’s Schulich School of Medicine & Dentistry.

This is a remarkable milestone from several perspectives. First and foremost, it is a tribute to the sheer determination and decades-long effort of Western colleagues to create a vaccine that will prevent the spread of a deadly viral infection that has devastated the lives of tens of millions around the world. If its final stages of testing prove successful, mass production of the vaccine could get underway within the next five years. And through the international headlines it generated, this story of truly historic proportions reinforces the fact

that Western’s profile on the global stage is rising.

These were just a few of the many success stories that inspired me during the past year and which make me so proud to be part of the Western community. Individually and collectively, our component parts make up a single institution with a common goal to educate global leaders and make a difference in the world. Indeed, the milestones reached by one are achievements that can be celebrated by all.

I warmly congratulate Dean Stephenson and the faculty, staff, students and alumni who make up the Ivey community for all they have achieved in 2011, with best wishes for continued success in 2012 and beyond.

Quick Fact

Ivey’s HBA program offers 13 dual degrees through Western:

Arts & Humanities	Media, Information & Technoculture
Economics	Medical Sciences
Engineering	Political Science
Global Studies (Huron)	Psychology
Health Sciences	Psychology (Huron)
Kinesiology	Sciences
Law	

CHALLENGE.CONTRIBUTE. LEAD.DISCOVER.TRAIL THE WORLD.

*Ivey sees business through a global lens.
We cross borders and time zones, languages and cultures.
Growing our presence in China, India, South America
and Africa gives us local perspective that feeds our
global expertise. It's an investment that yields, quite literally,
a world of opportunity.*

Jean Kwong, MBA '12 Candidate, participated in Ivey's first international MBA study trip to South America. "Prior to the trip, having done some research, I was expecting Brazil and Chile to be similar enough. I could not have been more wrong," says Jean. "That's why experiencing the world first-hand is integral to Ivey learning."



Discovering New Partnerships



Janet De Silva, EMBA '94, Dean, Ivey Asia



Eric Morse, Associate Dean, Programs

Ivey's global impact leaps forward through an innovative partnership with the Agricultural Bank of China.

Partnering with BMO Financial Group, Ivey tailored an Executive MBA program for 26 carefully chosen executives from the Agricultural Bank of China (ABC), a company with 320 million retail customers whose employees number more than 440,000 – nearly the population of Newfoundland and Labrador. It is the world's eighth-largest bank.

The coordinated effort between Ivey's degree and executive development programs brought top executives to Canada for 12 months, where they earned an Executive MBA from Ivey, supplemented by work experience with the Bank of Montreal.

"We were able to quickly and nimbly put a program together for them, giving them the same high-quality curriculum as our students in Hong Kong and Canada, with the added bonus of the job-shadowing they did at the bank," says Eric Morse, Associate Dean of Programs. "It was an honour for them to be chosen to come here, but it was a pretty

tremendous sacrifice as well. It meant basically giving up family and friends for a year. Many were only able to make one trip home. On the professional side, however, it was just as big an opportunity."

The students were chosen from the bank's management levels using the same rigorous admission process as all Ivey programs. They learned the disciplines of real-world leadership through case study and discussion, using Ivey's extensive case study library, which includes the largest library of Asian case studies in the world.

"And now the door has swung wide open for Ivey in China," says Jan De Silva, Dean, Ivey Asia.

"It has helped establish our credentials with China's state-owned enterprises, which is what these major banks are. It also put us in very close contact with Canada's ambassador to China, David Mulroney, who also feels that education is one of Canada's key points of trade engagement."

The ABC graduates have enjoyed graduation ceremonies in Canada and Beijing, where Ambassador Mulroney drew attention to Ivey as "one of the institutions we point to when we want to enlarge perceptions of Canada, to encourage friends to think of us as home to great universities, to entrepreneurship and to business excellence."

The ABC EMBA program is also an important step in carving out Ivey's Executive MBA strategy in China.

That strategy is to pursue more custom EMBA programs with Chinese enterprises interested in trade or expansion here. Moling Sheng has recently been hired to oversee executive education and EMBA program development in Beijing with state-owned enterprises and other government entities. Consortium programs are also being developed. The first brings together Chinese and Canadian policymakers and businesses to explore the food-supply challenges China faces – an issue on which Canada is well positioned to help. These are just a few of the ways Ivey is demonstrating its leadership credentials in China.

"We're also hoping this first EMBA program leads to more iterations of its kind with ABC," says Morse. "They certainly have capacity."

Ivey Publishing Launches 39 Country Initiative

In an unprecedented initiative, Ivey Publishing is making business cases accessible to the least developed countries around the world at no charge through a program called the [39 Country Initiative](#). Providing these powerful building blocks of business management to faculty members in eligible countries (such as Afghanistan, Bangladesh, Cambodia, Ethiopia and Haiti) is one way to improve the quality of management globally.

And a powerful step up for the next generation of business leaders in emerging economies.

“The intent of this initiative is essentially poverty reduction,” says Paul Beamish, Director of Ivey Publishing, the Asian Management Institute and Engaging Emerging Markets Research Centre. “If we can improve the level of basic business knowledge, new businesses will have a greater chance of success, existing businesses will perform better, and there will be fewer business failures in these countries.”

Ivey brings business cases to emerging economies to grow the next generation of business leaders.

Not only is Ivey Publishing delivering cases where they are most needed, they are also organizing case-teaching workshops in host countries and universities. Similar to Ivey’s student-led LEADER Project, Ivey students – who have already been exposed to hundreds of cases – will be teaching case-based introductory business courses in select African countries. Faculty in the host schools will be encouraged to sit in on the courses to see the case method in action.

There are four key benefits for Ivey, notes Beamish:

- Opens up a new set of locales where students can gain valuable international experience.
- Provides an opportunity for Ivey faculty and students to make a contribution to management education where the need is greatest, using content which we know works.
- Expands the reach of the Ivey brand to new universities and regions.
- Increases our knowledge about doing business in these countries.

Summer Business Program *Secondary school students in Hong Kong hone their leadership skills and build for the future.*



High-school students in Hong Kong got a glimpse of the Ivey experience through the Ivey Summer Business Program. The 30 secondary school students from 21 schools throughout Hong Kong took part in a two-week program that let them experience Ivey’s unique case method and get a taste for the real world of business.

Taught by faculty from Ivey’s London, Ontario, campus, the students participated in a university-level, pre-business program that teaches business fundamentals through cases.

“It also gives students an enhanced resumé they can use to secure a much-coveted position at either a local university or international school in the incredibly competitive market here,” says Jan De Silva, Dean, Ivey Asia.

“We piloted the program this past summer and got tremendous reviews. Based on parent feedback, we’ll be adding an internship component with a local business and an additional program offering in Beijing.”

The program is an excellent venue through which to raise awareness of the Ivey brand among executive-level parents, and expand the School’s presence in China.

From the executive boardroom to the high-school classroom, Ivey’s impact in China has a bright future.

By the Numbers

1

The number one producer of Asian cases in the world.

41,500

The estimated number of pages of Ivey Publishing’s cases and technical notes in the current collection.

82

The number of cases involving Africa already registered with Ivey Publishing.

2

The world’s second-largest publisher of cases.

39

The number of countries in the developing world with a per capita GDP of less than \$2,000.

1,400

The estimated number of professors from Africa registered with Ivey Publishing.

6

The approximate number of new cases published per week.

32

Of the 39, the number of eligible countries in Africa.

\$0

The cost of cases from Ivey to universities in the 39 developing countries where per capita GDP is less than \$2,000.

320

The number of new cases published in 2011.

\$500

The estimated per capita GDP of Zimbabwe.

Growing in Emerging Markets

A strategy of knowledge partnership in India is helping reshape our global perspective. It's an exceptional opportunity that is redefining Ivey as a global business school.



Ariff Kachra, PhD '01, Managing Director, Ivey India

With a population of more than 1.2 billion people and an economy that is geared for growth, India represents a substantial opportunity for the School. But we're not the only player, says Ariff Kachra, Assistant Professor of Strategy and Managing Director of Ivey India. Business schools, especially from the U.S., are looking to India as a potential revenue stream and a way to increase student bases in home markets.

"Our strategy is to be a knowledge partner in India," says Kachra. "Our intent is not just to be here for the next two to three years. Our intent is to be here from now on, much like we've been in Hong Kong. If you look at every prong of Ivey's strategy, what underlines what we're doing in India is knowledge partnership."

The School's strategy in India is based on four pillars: case writing, research, executive development and programs. In 2011, there were many exciting advances on all four fronts.

Beginning in 2009, Ivey signed a Memorandum of Understanding with the Indian Business School to develop cases based on businesses in India.

For students studying in India, the classroom experience was often quite frustrating. Eighty per cent of the cases studied were based on companies and situations these students would never see. "In North America, our students would absolutely revolt if 80 per cent of the cases were about companies they didn't know. We want to change the learning experience in India," Kachra says.

Ivey has a goal to develop up to 500 new India-based cases by 2014. In keeping with the knowledge partnership strategy, Ivey is also teaching Indian faculty to write and teach with cases. Since 2008, more than 300 Indian faculty have been trained, a number that will grow to 500 by April 2012.

An agreement signed in May 2010 with the Indian Institute of Management – Bangalore (IIM-B) is a connection based on research. Ivey is funding joint research projects between Ivey faculty and faculty at IIM-B, currently in three areas: entrepreneurship in the healthcare field, women and board governance and knowledge sharing between companies and outsourcing firms in India.

"Executives in India are very impressed by the calibre and diversity of our faculty. They have a global perspective and are educated at top institutions around the world. The teaching quality at Ivey is phenomenal and the case method is amazing. These are characteristics that differentiate Ivey in India," says Kachra.

While exploring executive development opportunities is our focus, our Indian initiatives and partners have created new opportunities to introduce Ivey's outstanding degree programs to Indian undergraduate and graduate students considering an international education.

Ivey's India strategy is having an impact closer to home as well, generating a tremendous amount of excitement among alumni, says Kachra. "It absolutely redefines us as a global business school. When you look at Ivey India, the driving force of our strategy is to be a knowledge partner in Indian management education at a multiplicity of institutions. We believe that in ten years people will see us not only as the best business school in Canada, but also as a shaper of management education globally."

Ivey's MSc program prepares students for the global stage.

The globally respected Master's program graduates its first class.

Walk the halls on a class day during a break or drop in on a discussion group and what you hear are the sounds of leadership and analytical skills being honed in the many languages of the Master of Science in Management (MSc) program.

Ivey's first MSc class of 36 students graduated in 2011. And it's the start of a very exciting opportunity for students looking for international business experience.

Globally respected, but relatively uncommon in North America, Ivey's 16-month MSc program is designed to prepare multilingual, multicultural post-graduate students for careers in a constantly changing global business world. Ivey's MSc program is the first North American and the only Canadian school to be part of the Community of European Management Schools (CEMS), a global alliance of 28 top business schools on four continents with more than 50 high-profile corporate partners.

These select students have varied international backgrounds and can augment those experiences through two program streams

that give them the option to study abroad at a CEMS partner school. These varied backgrounds give each class a very international flavour, says Darren Meister, MSc Faculty Director.

"When our CEMS students then go abroad, and we bring students from our partners in, it's not unusual to have a class where only 20 per cent of students are Canadian. While no one country provides most of the students, there is a substantial number from Europe, Africa, from throughout Asia and Australia. That means that in every one of your classes, you're a minority. You have to learn how to explain your ideas to someone who doesn't share your life experience or cultural context."

With extensive group work and discussions at the core of Ivey's case methodology, it's the ideal environment for this learning to happen.

Tarek Amin, MSc '11, was among the first graduates of the MSc program. Now a business analyst at Pratt & Whitney Canada in Montreal, Amin came to Canada from Egypt when he was 12 and later took his BA in Commerce at Concordia University before applying to the MSc program. With a class of just 36 students and Ivey's case-intensive approach, the program gave him the international post-graduate experience he was seeking.

"The first month at Ivey, which many students call the toughest month of their entire

education, we learned what it meant to be an Ivey student, and I think we really bonded. So much so that when I came back from my semester in Barcelona, all of our relationships were still very strong."

Amin recalled the energy and enthusiasm of those Ivey classes.

"The number of languages spoken inside the classroom, people from everywhere, all sharing their ideas and experiences. There were students from Asia, Europe, Africa – each one had a different perspective, and it took our discussions to a deeper level."

Meister says the Ivey experience makes MSc graduates ideal for organizations seeking consulting, marketing research or operations analyst roles with immediate international experience. With the skill sets learned in the program, graduates are able to take cutting-edge thinking and best practices and apply them to the real problems facing organizations on a global scale.

"We can launch people into career paths right from the start that are international in focus. You'll hear recruiters say that we don't have people in Canada who are international in orientation. This program helps address that and provides students with a lifetime of interesting opportunities."



DISCOVER.LEAD.CONT OVER.CHALLENGE.TRA THE STATUS QUO.

At Ivey, we're always looking for a better way to do things. Finding it requires asking tough questions and challenging easy assumptions. It requires intellectual curiosity, creativity and collaboration. Making it happen requires the courage of leadership.

Sometimes challenging the status quo means having the courage *not* to go with the flow. For **Stewart Thornhill, Executive Director, Pierre L. Morrisette Institute for Entrepreneurship**, it can mean helping leaders of rapid-growth firms slow down long enough to see the big picture.



The Business of Health

Ivey's Cross-Enterprise approach to research and teaching is finding answers to the challenges that face business and government.



In 2011, [Ivey's International Centre for Health Innovation](#) and the School's [Entrepreneurship Cross-Enterprise Leadership Centre](#) began working together to help transform Canada's ailing healthcare system. It is a collaboration that demonstrates the deepening evolution of Ivey's Cross-Enterprise approach to research and teaching to address the most complex issues facing businesses and governments globally.

The Centre released its most recent white paper in November 2011 at the Ivey Global Health Conference, which was followed by a continuing education program for healthcare leaders, facilitated by [Pierre L. Morrisette](#), [Institute for Entrepreneurship](#) Director Stewart Thornhill.

The conference brought together health industry leaders to identify how innovation can be supported by policy, implemented in healthcare delivery and sustained through education and scientific discovery. Called *Strengthening Health Systems through Innovation: Lessons Learned* and authored by the Institute's Chair, Anne Snowden, the white paper called for a transformation in Canada's healthcare system. This shifts the emphasis from health providers to consumers, based on a study of healthcare outcomes in Organization for Economic Co-operation and Development (OECD) countries.

"The Centre's next step is to encourage Canadians across all jurisdictions to learn from the evidence of the OECD countries who have achieved some very impressive outcomes, and very interesting models of healthcare delivery. The next question is: how do we make the necessary changes in our healthcare system to achieve similar outcomes?" says Snowden.

Read the white paper "Strengthening Health Systems through Innovation" at go.ivey.ca/healthsysteminnovation.

It's the second such collaboration on health entrepreneurship at Ivey. The first was a conference held in London, Ontario, in June 2011 with the Entrepreneurship Cross-Enterprise Research Centre to explore issues surrounding the commercialization and adoption of medical technology innovations. It's a sign of more to come, says Rod White, Associate Dean, Faculty Development and Research.

"There is an affiliation for innovation between health and entrepreneurship that made it a natural fit for faculty leaders in these areas to come together around the medical devices idea," he explains. The initial mandate for the Cross-Enterprise Leadership Centres was to bring discipline-based faculty together under major thematic areas, such as entrepreneurship, emerging markets, sustainability and leadership.

"Now these centres as well as others are looking at collaborating and taking it to the next level," says White. "I think, in all of these collaborations, there are more opportunities than there is time to pursue them."

While the Cross-Enterprise Centre directors meet quarterly to discuss future plans and opportunities, it's a very serendipitous process that leads to these partnerships.

"We're trying to seize the obvious opportunities when they present themselves," adds Thornhill, "I expect we'll do more of these sorts of things as we move forward, and the more of this we do, the more connected we'll become."

The Institute is also looking outside of Ivey to Western University for future collaborations.

"We're extending more and stronger ties to the engineering faculty, the computer science faculty, for example," says Thornhill. "We're talking with the Dean of Engineering to see how we can get our students collaborating on projects. What you want to do is make those connections between the people who are making the technologies and the people who know how to do something with them. These connections are very valuable to both schools."

More importantly, these collaborations are playing a critical role in Canada's future.



Rod White, HBA '74, Associate Dean,
Faculty Development and Research



Stewart Thornhill, Executive Director, Pierre L. Morrissette Institute for Entrepreneurship

“I think, in
all of these
collaborations,
there are more
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is time to
pursue them.”

— Rod White
*Associate Dean
Faculty Development and Research*



Anne Snowdon, Chair, Ivey International Centre for Health Innovation

Teaching That Transforms the Classroom

Landmark research that is changing the face of leadership is also creating a profound learning experience in the classroom.



Mary Crossan, MBA '85, PhD '91, Professor

The groundbreaking research that culminated in the report [“Leadership on Trial: A Manifesto for Leadership Development”](#) is having a profound impact in Ivey’s MBA classrooms and Executive Development programs.

The multi-disciplinary research group of Ivey Professors Jeffrey Gandz, Mary Crossan, Gerard Seijts and Dean Carol Stephenson conducted discussions and interviews with more than 300 senior business, public and not-for-profit leaders from around the globe to examine the role of leadership before, during and after the 2008–09 financial crisis. The powerful consensus was that a broad-based failure in leadership was a root cause of the global meltdown.

The report, originally released in September 2010, has received enormous response, says Professor Mary Crossan, former Director of the [Leading Cross-Enterprise Research Centre](#). More than 6,000 copies, plus a Chinese edition, have already sold out, and a third printing took place in December 2011. The challenge now is to bring this powerful message to the next generation of leaders in the classroom.

Responding to their own call-to-action outlined in the final chapter of the report, Crossan and her colleagues spent several months creating an MBA elective on Transformational Leadership, which was introduced in January 2011. The course,

which places a strong emphasis on self-reflection, enables students to explore the idea of leadership character through case studies, role plays and workshops designed by students that explored one of six virtues, such as wisdom, justice or courage.

“The response among MBA students was outstanding,” says Crossan. “I’ve been teaching at Ivey for 25 years now, and I would say it’s the most profound learning experience I have been engaged in at the School. It was phenomenal – a great learning experience for the students as well as for me.”

Publishing new knowledge gained through research and then bringing that learning into the classroom in an impactful way are deemed equally important at Ivey, and an approach that is not found at many other business schools. “We seek to impart more than just knowledge, through a process that challenges the students to develop their character, competency and commitment to lead. We see this personal transformation as fundamental in supporting the mission of the School to develop business leaders who think globally, act strategically and contribute to the societies in which they operate. People recognize that the competency focus of business can be empty without looking at character and commitment.”

“This ability to take research and transform the classroom with it is something Ivey excels at

doing,” adds Crossan. Beyond research that informs what we teach, there are many factors that contribute to our success. These include such things as the exceptional students in our programs – leaders invigorated by the Ivey experience.

“Our case-based methodology also ensures lively dialogue between students and faculty. Our alumni are engaged in the development of cases, as well as being mentors in the case of the Transformational Leadership course. And Ivey faculty willingly share their best ideas to deliver outstanding student learning.”

Although not all research finds a direct link to the classroom, it is often a natural process for the research and teaching of a faculty member to become more aligned over time. The Leadership on Trial project provides a great example of that process. “Our findings from the project ended up directing my research agenda around leadership character, and that research was instrumental in the design of the new course on Transformational Leadership,” Crossan explains. “We are using materials from the course in executive programs, and our experiences in the classroom and in organizations will continue to fuel our research agenda. It is all very synergistic.”

Teaching, learning, investigating and discovering – a virtuous circle that transforms how we lead today and tomorrow.



“I’ve been teaching at Ivey for 25 years now, and I would say this is the most profound learning experience I have been engaged in at the School. It was phenomenal – a great learning experience for the students as well as for me.”

— Mary Crossan
*Former Director
Leading Cross-Enterprise Research Centre*

CONTRIBUTE. CHALLENGE. OVER. TRANSFORM. LEARN. THINKING.

We remove silos. We ignore borders. We embrace cultural differences. We do these things by transforming how we think about them. At Ivey, business as usual doesn't exist. Our job is finding ways to make it better.

Taylor Emerson, MBA '03, Senior Vice-President, Corporate Development at Pelmorex, who recently completed Pelmorex's Senior Leadership Foundations program, shares some insights on new opportunities with fellow executive **Kirsten Wells, EMBA '09**, Director and General Manager, Public Alerting.



Leadership Is Learning

More and more firms are turning to Ivey Executive Development as the keystone to building a distinctive growth strategy.



Despite turbulent economic times, smart companies recognize the need for the continuous development of their people.

With the advantages provided by the case method of learning, cutting-edge research and a faculty that is firmly rooted in the practical realities of business, [Ivey Executive Development](#) is creating leaders with an increased capacity to solve their own challenges brought on by a tough economy.

“Consultants solve problems,” says Jeffrey Gandz, Managing Director, Program Design, Ivey Executive Development. “Executive education helps individuals and organizations increase their capabilities to solve those problems.”

Ranked once again as the leading executive education provider in Canada by the *Financial Times*, Ivey provides a comprehensive suite of open-enrollment programs, such as the [Ivey Executive Program](#) and the [Ivey Leadership Program](#), as well as custom programs designed specifically for an organization’s particular needs. The return on investment of all of these programs can be seen in individuals and across organizations.

While there continues to be an excellent market for off-the-shelf programs, the demands of the times have shifted the emphasis to customized programs.

“It’s a more turbulent business environment, so organizations are going through much more change,” says Gandz. “Leading organizations recognize that education and development are part of that change. The implications of that for us have been a tremendous growth in our custom programs business, where we’re deeply involved with the development and implementation of strategy as educational partners.”

Whether it’s a global bank or the world’s largest port-operating authority in Hong Kong, government or smaller regional players, organizations of all sizes seek Ivey’s executive development expertise to help them manage change.

“Typically, companies are not looking at specific skill improvement in areas like finance or marketing,” says Gavin Brown, Executive Director. “The fundamental challenge that leaders are facing is simply growth. How to grow, how to manage growth. In my mind, that’s what people are talking about as an organization. It’s not about coming and learning new stuff. It’s actually about driving a business forward and driving your individual development forward.”

The case methodology is still a great way to approach the needs of companies. Through case preparation and discussion, participants discover the principles and concepts needed to

succeed. “It’s so much more powerful if they discover it, than if some professor has taught them. If the participant discovers it, it stays. If you lecture, 88 per cent of it is forgotten in a short time,” says Gandz.

Ivey Executive Development programs also give faculty an opportunity to stay grounded in the real world, while executives gain the value of timely, relevant research brought into the classroom by the very researchers who developed it. The work done by Gandz and fellow professors Mary Crossan, Gerard Seijts and Dean Carol Stephenson, which led to the report called “[Leadership on Trial: A Manifesto for Leadership Development](#),” has already made a deep impact in the executive development programs on a very practical level.

“When you go into a room with 250 executives who are practising leaders day in and day out, and you talk about leadership character, you get down to what it means in the real world pretty quickly,” says Gandz. “And it’s an incredibly grounding experience that then influences your research. In a lot of schools that are doing executive development, it’s an appendage...it’s not central to what they do. Being involved in executive development is central to our connection with the real world.”

“Ivey’s proven track record and reputation make it possible to bring this type of work to



Jeffrey Gandz, Managing Director, Program Design, Executive Development

organizations to help them find real solutions to their challenges,” adds Brown.

“We don’t bring solutions to clients. Clients bring us problems, and we increase their capacity to solve their own problems,” he says. “The genesis of the way we approach executive development is to work in partnership with our client on first clearly articulating the issue and the best way to address their need. It’s helping them think through it. And that distinguishes what we do.”

You only get this opportunity if you’re seen as a manufacturer of ideas, not a retailer of ideas, adds Gandz.

“In the competitive executive development market, I ask people, ‘Why would you want to buy retail? Buy from the manufacturer. Buy direct.’”

Profile:

Tim Hockey

Tim Hockey, EMBA ’97, is not only an Ivey alumnus, he’s also a strong supporter of the School and now makes Ivey part of his organization’s executive development. It’s a virtuous circle that speaks to the strong connections Ivey has with its graduates.

When Tim Hockey finished his [Executive MBA](#) in 1997, the Canada Trust executive’s relationship with Ivey could have ended.

But when Toronto Dominion acquired Canada Trust in 2000, Hockey discovered a long-standing partnership between TD and Ivey, one that he was determined to re-energize.

“That’s when I started putting a lot more energy personally into the School,” says Hockey, President and CEO of TD Canada Trust.

Hockey has worked tirelessly for Ivey, beginning with the Ivey Alumni Association. While it’s been more than a decade since his MBA days, Hockey has always remained connected to the School in many ways. It’s like a virtuous circle – as student, alumnus, in an advisory capacity, as a speaker and through executive programs.

“There are only a few institutions in this country that are world-class. The first, of course, is Ivey, because of its world-class reputation. And the other is SickKids (The Hospital for Sick Children in Toronto, Ontario). I think this is the way to move this country forward: get involved with its best institutions and strive to make them even better.”

Now Ivey is not only a big part of Hockey’s life, it’s very much a part of the leadership

culture at TD Canada Trust. “We put every one of our executives through our Build for the Future Ivey executive development program, every couple of years,” said Hockey. “It’s probably the largest driver of our culture across our executive team. In the three-day program, we go through the history of the company, what our values are and take a look at the strategic cases that make up the choices that we make as an organization to get where we are. Then we spend a ton of time talking about culture and leadership development and building our talent for the future.”

Hockey has also been involved in Global Ivey Day and, while on the Ivey Alumni Association Board, was a founding sponsor of Ivey’s prestigious Ring Tradition, which has been a special part of the Ivey culture since 2004. Every graduate of an Ivey degree program takes the Pledge and receives an individually numbered ring. In addition, Hockey and his wife Lana personally support the School through their generous support of the Ivey Campaign for Leadership and their loyal contributions to the Annual Fund.

Beyond these outstanding contributions, Hockey is never one to turn down an opportunity to support the School, setting the bar ever higher and breaking fundraising records as Chair of the [Ivey Business Leader Award Dinner](#) in 2009 and 2010. Hockey is also an active member of the Dean’s Advisory Board and was instrumental in the Board’s work with Ivey staff in developing the School’s refocused and strengthened brand positioning.



Tim Hockey, EMBA ’97, President & CEO, TD Canada Trust Company

Executive MBA Turns 20



Ivey EMBA Class of 2011 explores China on a break from corporate meetings.

Back Row (L-R):

Robert Paolino, Matthew Lang, David de Jonge van der Halen, Peter Lam (spouse of Flora Yu), Flora Yu, Richard Samuel, John Trisic.

Front Row (L-R):

Andres Cardona, Meena Sahni, Henry Kesisyan.

Changing the way executives think and lead for over 20 years.

Ivey's Executive MBA program has continually evolved over the course of its 20-year history, but the basic core of the program has remained the same: help people discover the skills they need to become great leaders. Here, Liz Snelgrove, EMBA '09, Director, EMBA Recruitment and Program Services, and Glenn Rowe, Director of the EMBA Program, discuss the factors that have made the program so successful.

What are the key strengths that make the EMBA program so attractive to executives?

Rowe: The program appeals to people who learn through discussion of real-world issues as opposed to lecture around theory and content. We're very clear: we want people who learn through discussion, who are willing to let iron sharpen iron. The case methodology, as we exercise it here at Ivey, very much allows that to happen. That's very attractive to our executives.

Snelgrove: That's very much the Ivey difference. Through the process, you develop a strong bond and rapport among the participants. I distinctly remember former EMBA Director Michael Pearce telling

prospective students, “While you’re here, we want to make you as physically comfortable as possible with the great service and all the amenities, and to an equal degree as intellectually uncomfortable as possible.” This unique environment creates strong bonds that last well beyond graduation when EMBA participants join the larger Ivey network.

Talk about some of the recent successes of the program.

Snelgrove: There is immense value tied to the Ivey brand at home and internationally. We’re attracting a new demographic: more women and entrepreneurs and individuals from non-profit organizations, and all levels of government, so the profile of the class has changed a lot. There’s also more of an

a personal brand. So the needs of the individuals have changed, and we’ve been able to be proactive in providing that support.

Has the EMBA program changed a lot over the 20 years?

Rowe: We don’t teach about a specific period of time. Our goal is to change the way people think, to change the way they make decisions. It’s to enable them to take a cross-enterprise perspective into account when they make a decision. That, to me, has not changed over the 20 years of the program.

What are the recent changes you’ve made to the program?

Rowe: We’ve broadened our global perspective and have a more specific focus on sustainability and on entrepreneurship

37

PER CENT EDUCATED
INTERNATIONALLY

24

PER CENT HOLDING PRESIDENT/
VICE-PRESIDENT POSITIONS

2,437

EXECUTIVE MBA GRADUATES SINCE 1991

international clientele, which is another exciting development.

Rowe: We’re also attracting more people who fund themselves now, which I think speaks significantly to the quality of the program.

Snelgrove: Twenty years ago, 90 per cent of students were company sponsored. Because of economic and competitive pressures, individuals are realizing that they need the skills that come from our Executive MBA program. When they are self sponsored, it changes the dynamic in the class and the support services that we offer. EMBA candidates today are also looking for career coaching and support in developing

in response to the needs of our students. With more entrepreneurs, we now have a five-class entrepreneurial component in the program.

We’ve also added international trips that alternate between India and China. It just seems to make sense, given that these will be the two largest economies in the world in the next decade or so, and they’re very different countries. I think it’s very important that we have business leaders in Canada who have an understanding of what it takes to go to India or China and do business.

EMBA Timeline

Take a closer look at the major milestones from the 20 years of Ivey’s Executive MBA program:

- **1991**
Ivey launches its EMBA program at the new J.J. Wettlaufer Executive Development Centre in Mississauga, Ontario.
- **1998**
School launches *Hong Kong EMBA* program with official opening of the Cheng Yu Tung Management Institute.
- **2000**
The first students of the Hong Kong EMBA program graduate in Western’s first convocation outside of Canada.
- **2006**
First custom EMBA program for JD Irving, Saint John, NB.
- **2007**
ING DIRECT Leadership Centre officially opens in downtown Toronto and is the new home of the EMBA program and select Executive Development programs.
- **2009**
Ivey welcomes the 50th class into the EMBA program.
- **2010**
Ivey runs first EMBA program for the Agricultural Bank of China.
- **2011**
Ivey launches second JD Irving EMBA program.
- **2012**
India added as international study trip.



MBA

2011 Incoming MBA Class Profile

90

PER CENT RECEIVED FULL-TIME
JOB OFFERS (WITHIN THREE
MONTHS OF GRADUATION)

25

PER CENT WITH MORE
THAN ONE DEGREE

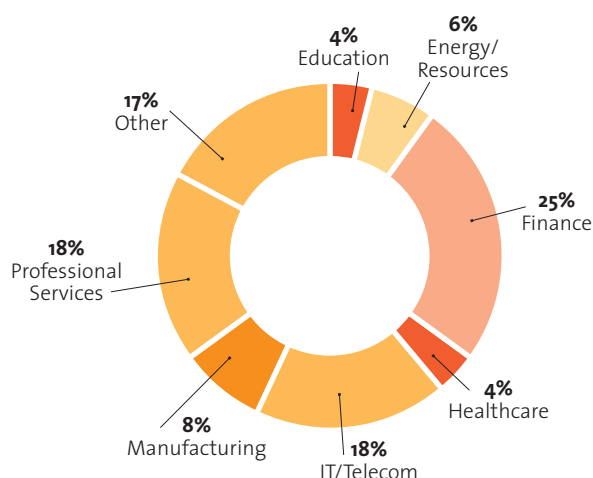
40

PER CENT WITH INTERNATIONAL
WORK EXPERIENCE

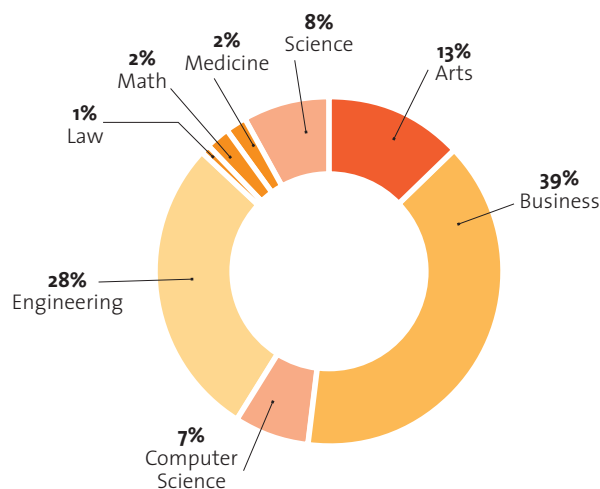
4.8

AVERAGE YEARS OF
WORK EXPERIENCE

Prior Work Experience



Educational Background



Class Diversity

14

Countries of
citizenship

19

Birth countries

27

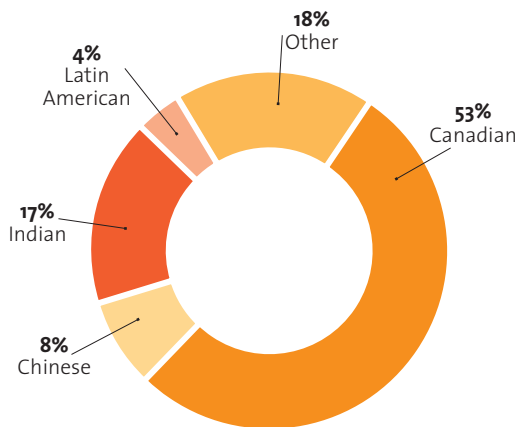
Languages spoken

68

Per cent male

32

Per cent female



Birth Country

Job Offers by Industry

Consulting	22%
Finance – Corporate Office	15%
Finance – Corporate Banking	13%
Consumer Packaged Goods	8%
IT/Telecommunications	7%
Wholesale/Retail	6%
Finance – Other	5%
Finance – Insurance	4%
Legal Service	4%
Healthcare/Pharmaceuticals	4%
Leisure/Entertaining	3%
Government	2%
Manufacturing	2%
Other	5%

HBA

2011 Incoming HBA Class Profile

524

CLASS SIZE

82.5

PER CENT AVERAGE FOR
ADMISSION

93

PER CENT RECEIVED FULL-TIME
JOB OFFERS (WITHIN THREE
MONTHS OF GRADUATION)

Dual Degree Programs

Arts and Humanities
Economics
Engineering
Global Studies (Huron)
Health Sciences
Kinesiology
Law
Media, Information & Technoculture
Medical Sciences
Political Science
Psychology
Psychology (Huron)
Sciences

22

PER CENT OF STUDENTS ENTERING
A DUAL DEGREE PROGRAM

40

ACADEMIC DISCIPLINES
REPRESENTED

Class Diversity

14

Countries of
citizenship

39

Birth countries

36

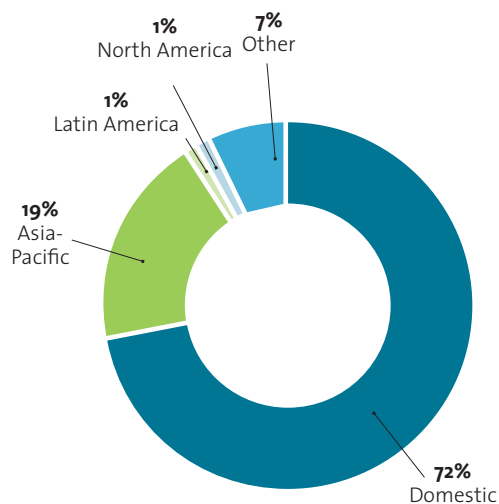
Languages spoken

61

Per cent male

39

Per cent female



Birth Country

Job Offers by Industry

Finance – Corporate Banking	23%
Accounting	19%
Consulting	18%
IT/Telecommunications	7%
Consumer Packaged Goods	6%
Energy/Resources	4%
Finance – Asset Management	4%
Finance – Other	3%
Arts/Media/Entertainment	2%
Education	2%
Finance – Insurance	2%
Manufacturing	2%
Wholesale – Retail	2%
Marketing/Advertising/Public Relations	1%
Other	5%

EMBA Canada

2011 Incoming EMBA Class Profile

2,017

GRADUATES TO DATE SINCE 1991

153

GRADUATES IN 2011

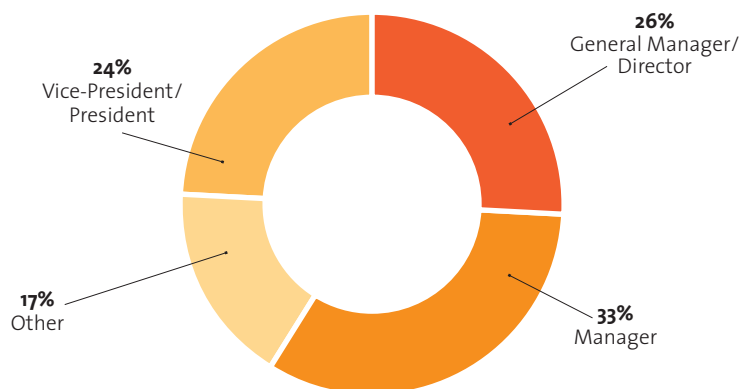
37

PER CENT WITH PREVIOUS
INTERNATIONAL
EDUCATION

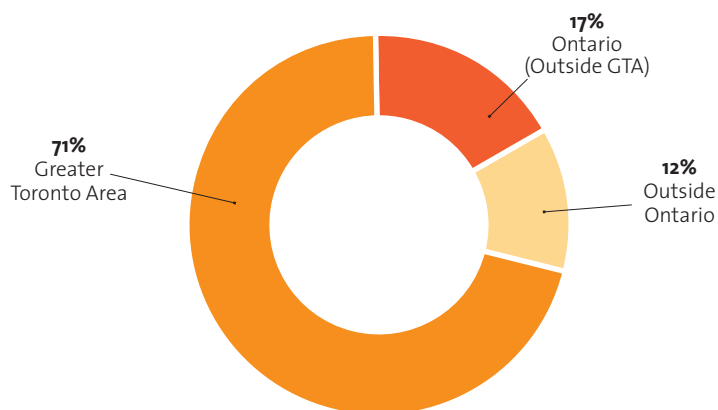
Participants by Industry

Financial Services	20%
Manufacturing	11%
Computer Technology	9%
Health Services	7%
Retail Trade	7%
Business Services	6%
Education	4%
Holding/Investments	4%
Media/Entertainment	4%
Mining	4%
Construction	2%
Insurance	2%
Non-Profit Organizations	2%
Public Sector	2%
Wholesale Trade	2%
Legal Services	1%
Real Estate	1%
Utilities	1%
Other	11%

Participants by Title



Place of Residence



EMBA Hong Kong

2011 Incoming EMBA HK Class Profile

420

GRADUATES TO DATE

70

PER CENT MALE

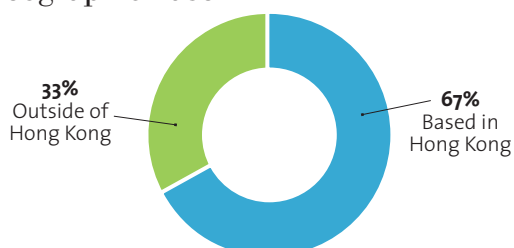
30

PER CENT FEMALE

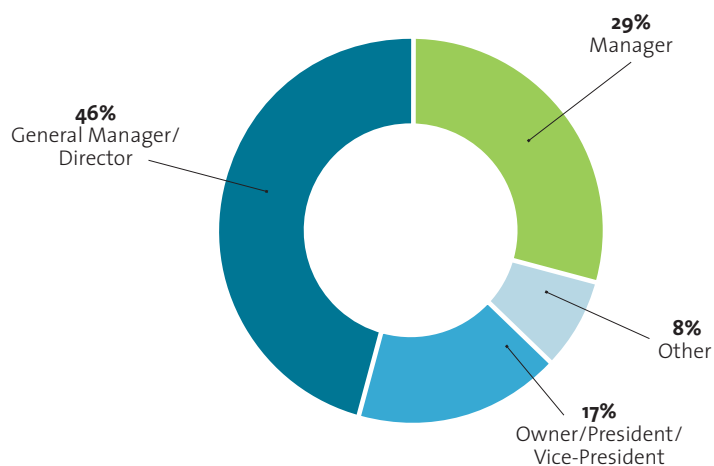
Participants by Industry

Banking/Finance/Insurance	12%
Industrial Service	12%
Fashion/Garment/Apparel	8%
Manufacturing/Electronics	8%
Aviation	4%
Conglomerate	4%
Education/Training	4%
Food & Nutrition	4%
Non-Profit	4%
Hospitality	4%
Jewellery/Watches	4%
Mining	4%
Construction/Real Estate	4%
Technology	4%
Theme Park	4%
Transportation/Logistics	4%
Other	12%

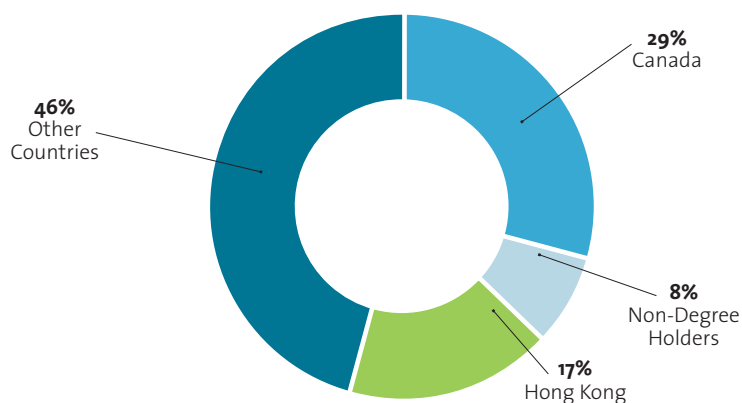
Geographic Base



Participants by Title



Educational Background



MSc

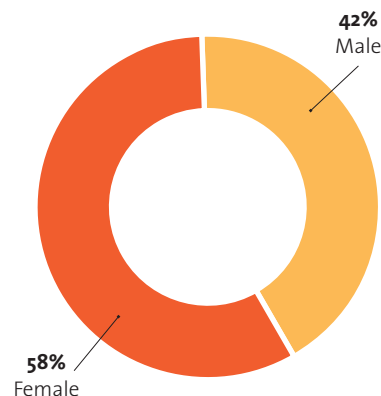
2011 Incoming MSc Class Profile

61

PER CENT BORN OUTSIDE
OF CANADA

12

DIFFERENT BIRTH
COUNTRIES



36

CLASS SIZE

22

LANGUAGES SPOKEN

23

AVERAGE AGE

97

PER CENT OF
STUDENTS
COMPLETED
INTERNATIONAL
EXPERIENCE

36

NUMBER OF
INCOMING
EXCHANGE
STUDENTS

Participating Schools

*Exchange students come from 22
different schools*

The London School of Economics
and Political Science

Koç University Graduate School of Business

University of St. Gallen

Stockholm School of Economics

ESADE Business School

National University of Singapore

Graduate School of Management,
St. Petersburg State University

NOVA School of Business and Economics

Warsaw School of Economics

Norwegian School of Economics

Rotterdam School of Management,
Erasmus University

Università Bocconi

UCD Michael Smurfit Graduate
Business School

Corvinus University of Budapest

University of Cologne

HEC Paris

Aalto University School of Economics

Copenhagen Business School

University of Economics, Prague

Louvain School of Management

Vienna University of Economics & Business

The University of Sydney Business School

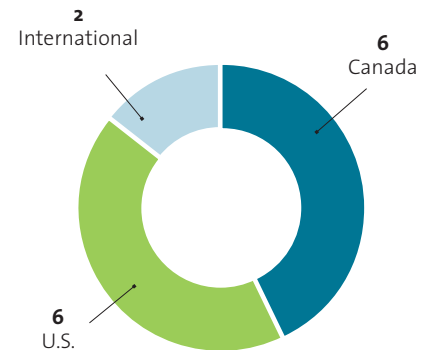
PhD

2011 Incoming PhD Class Profile

63

STUDENTS ENROLLED

Work Placement by Location



73

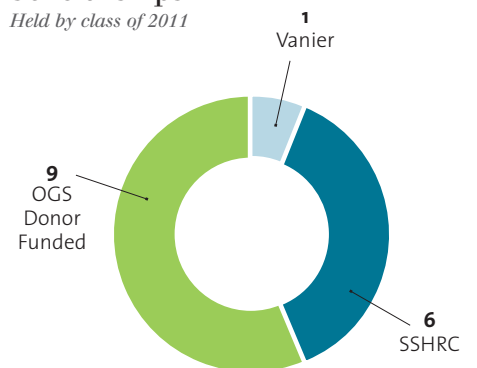
PER CENT DOMESTIC

27

PER CENT INTERNATIONAL

Scholarships

Held by class of 2011



55

PER CENT MALE

45

PER CENT FEMALE

49

PER CENT OF PHD CLASS ENROLLED
IN THE GENERAL MANAGEMENT
DISCIPLINE GROUP

Executive Development

2011 Executive Development Profile

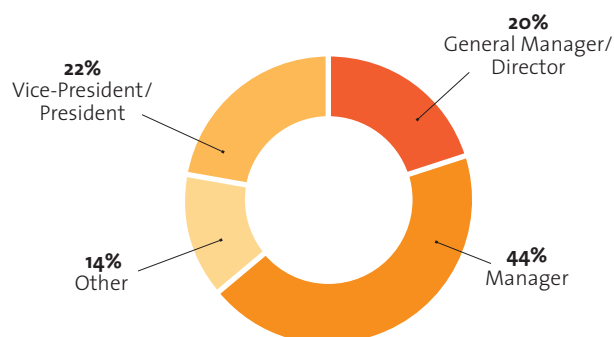
583

ORGANIZATIONS PARTICIPATING IN
EXECUTIVE DEVELOPMENT PROGRAMS

21.6

PER CENT INCREASE OVER LAST YEAR IN THE
NUMBER OF ORGANIZATIONS PARTICIPATING IN
EXECUTIVE DEVELOPMENT PROGRAMS

Participants by Title

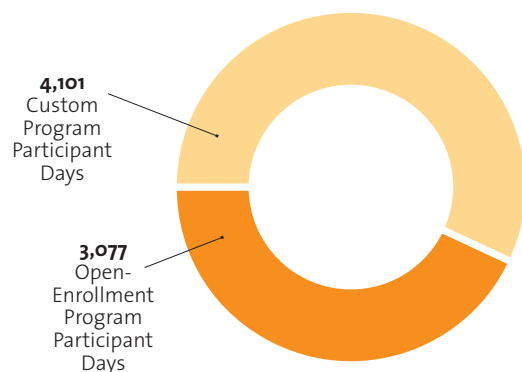


Participants by Industry

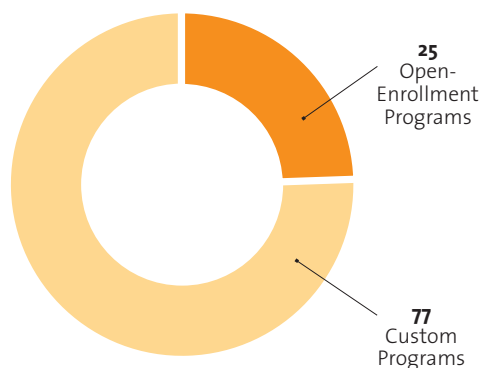
in Open-Enrollment Programs

Service	18%	Construction	4%
Manufacturing	17%	Consulting	3%
Financial	13%	Technology	3%
Public	11%	Transportation	3%
Natural Resources	9%	Not-for-Profit	2%
Retail	9%	Pharmaceutical	2%
Utilities	6%		

Number of Participant Days



Number of Programs

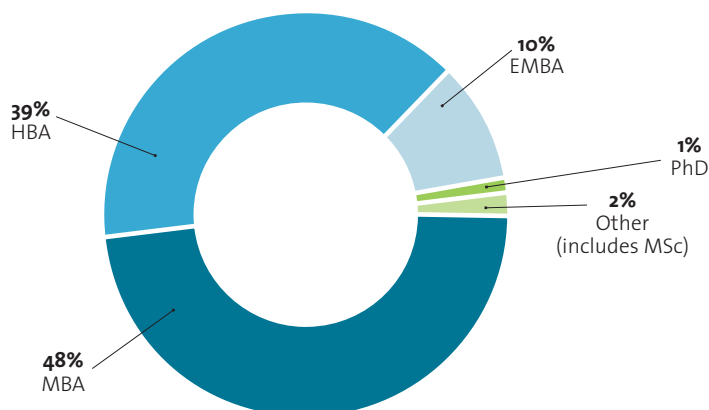


Alumni

Alumni around the World



Degree Breakdown



Alumni by Industry

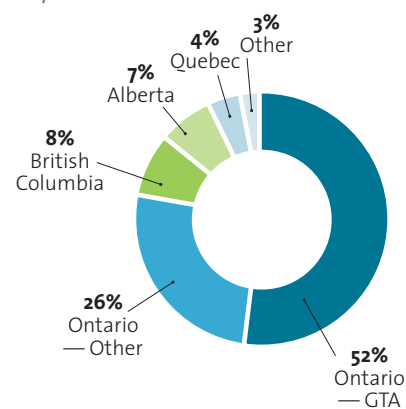
Finance	28%	Real Estate/Property	4%
Consulting	13%	Wholesale/Retail	4%
IT/Telecommunications	9%	Electricity/Gas/Water	3%
Manufacturing	7%	Media/Entertainment	3%
Education	6%	Legal	2%
Consumer Packaged Goods	5%	Marketing/Advertising/PR	2%
Healthcare/Pharmaceuticals	5%	Other	9%

Alumni Worldwide

Canada	80%
U.S.	10%
International	10%

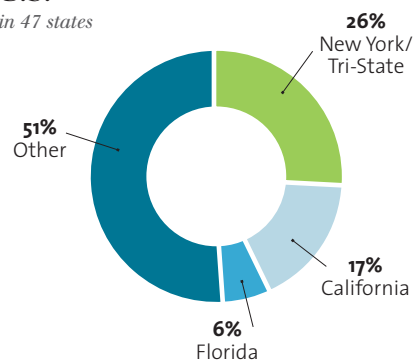
Canada

in 13 provinces/territories



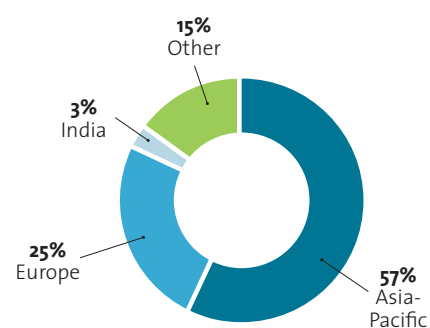
U.S.

in 47 states



International

excluding Canada and U.S.



DISCOVER.CHALLENGE. TRANSFORM.LEAD.CONTRIBUTE. BY EXAMPLE.

Setting the bar higher. Allowing achievements to speak louder than words. Ivey leaders are in every business, in every walk of life, on every continent...challenging the status quo and leading by example. Here's a brief look at the many accomplishments of alumni, students and professors who were leading by example in 2011.

Eric Mercer, HBA '12 Candidate, considers future career possibilities with alumnus Joel McLean, HBA '95, President and CEO, [Info-Tech Research Group](#), during a career planning event at the School.



Extraordinary People



Leadership demands both integrity and humility, says Elizabeth Arden CEO Scott Beattie. He spoke to HBA students about his career journey.

Scott Beattie

**HBA '81, MBA '86
CHAIRMAN, PRESIDENT & CEO,
ELIZABETH ARDEN INC.**

Speaking at the 2011 [Richard G. Ivey Speaker Series](#), Beattie told the HBAs that his cross-functional knowledge of business and openness to new opportunities made a transition in careers a natural one. He encouraged the students to follow a similar path.

“Don’t try to manage your career. Let the opportunities blossom as they occur,” he said. “Listen to your heart.”

Among Beattie’s lessons: Consider the global opportunities that business offers you, pursue your interests with tenacity, build your skills and never stop learning. Lead with integrity and humility.

“When you look at companies that fail, it’s not often because of lack of competence, but because of arrogance,” he said. “When you get in front of people you have to behave

with the highest level of integrity. People are always looking at you as a leader.... You need to lead by example.”

Beattie began his business career at Andersen Consulting (now Accenture) and then switched to investment banking with Merrill Lynch. He co-founded Bedford Capital, a leading private equity firm in Toronto, in 1990, and Bedford acquired the company that is now known as Elizabeth Arden, as a private equity investment.

Over the past 20 years, Beattie has grown the company into one of the largest global prestige beauty companies, with more than \$1.4 billion in revenue and with 2,700 people operating in more than 60 countries globally.



Jodie Whelan is Ivey's first PhD candidate to earn one of Canada's most sought-after scholarships – the Vanier Canada Graduate Scholarship.

Jodie Whelan
PHD CANDIDATE

Jodie Whelan, who is seeking a PhD in business administration (marketing), has earned the [Vanier Canada Scholarship](#) – one of Canada's most esteemed scholarships – worth \$50,000 per year for three years. She is the first Ivey PhD candidate to receive the extremely competitive scholarship award.

Whelan's work focuses on how being a consumer affects how we behave both while we're shopping and when we're not.

"[Whelan] is looking at what acting and thinking like a consumer means when that spills over into areas where we typically shouldn't be consumers," says June Cotte, Associate Professor and Director of the PhD Program. "She's looking at the implications both for consumers and firms that people can go in and out of roles. We understand roles in other contexts, like professor, wife or mother, but nobody's really looked at a consumer as a kind of role that we might move in and out of."

"The consumer role has many benefits, such as getting good deals, saving money and making the choices that are best for you," Whelan says.

"But if we encounter these cues in other contexts, which is very likely now with so many flyers, commercials and online shopping around, the question becomes: how is it going to affect these other areas of our lives? We think it's a very interesting question because these consumer cues are just everywhere."

The award, and the recognition for her work, has left Whelan speechless.

"You work so hard your entire life, and then suddenly you're not only being recognized for your hard work but the government is saying we value your research and we think you're asking interesting questions, so continue to do what you're doing. It's very motivating."

Extraordinary People



Niraj Dawar

R.A. BARFORD PROFESSOR IN MARKETING

In April 2011, Niraj Dawar received the Best Paper Award from the Academy of Marketing at the Corporate Brand, Reputation and Corporate Identity conference held at Oxford University, England.

The paper, “Do Prototypical Brands Facilitate or Impede the Introduction of Novel Extensions?”, co-authored with Frank Goedertier, Maggie Geuens and Bert Weijters of Vlerick Leuven Gent Management School in Belgium, looked at the impact of launching new, innovative products under the umbrella of well-known or prototypical brands that may be anchored in other categories.

“Consumers readily accept novel products from prototypical brands – as long as the brands help reduce customers’ perceived risk about the novel product. It turns out, their trustworthiness compensates for their category-anchoring,” Dawar says.

The award is encouragement that the team should continue to develop this line of inquiry.

“It is recognition from academics who study brands that we have some theoretically interesting findings,” Dawar says.

Find out more about this research, and other marketing topics, at Niraj Dawar’s blog, [Just Marketing](http://JustMarketing.nothingbutmarketing.blogspot.com), at nothingbutmarketing.blogspot.com.



Mary Heisz

**HBA ’82, MBA ’02
DIRECTOR, HBA PROGRAM**

Mary Heisz was elected as a Fellow of the Institute of Chartered Accountants (FCA) in July 2011. It is the highest designation the Institute confers.

Fewer than three per cent of chartered accountants have this designation, which recognizes outstanding career achievements as well as service to the community and the profession. Heisz was recognized for her contributions to the School, including securing an accreditation for Ivey from the Institute of Chartered Accountants of Ontario in 2008.

“When I arrived here there were only a handful of students who were interested in pursuing the CA as a career,” says Heisz, who herself is an Ivey HBA and MBA graduate. “We now have all of the courses that are required for the CA, and about 20 per cent of students are going down the CA career path now.”

The recognition by the Institution is having a positive effect on the School, Heisz says.

“We get a lot of questions from secondary school students, and their parents, asking if they can get their CA at Ivey. Having this credential, from a recruiting point of view, is a really good thing for us,” she says.



Barbara Stymiest

HBA '78

In 2011, Barbara Stymiest received an honorary Doctor of Law from Western University. Stymiest, who recently retired from the Royal Bank of Canada (RBC) as the chief operating officer, received the honour at the June 16 morning session of Western's 297th Convocation.

Stymiest, well known for her leadership at Canada's largest corporation, also served in various executive positions throughout her career, including the first female CEO of the Toronto Stock Exchange, which she led through a groundbreaking IPO. She has also served as a member of the Ivey Advisory Board from 2001 to 2004 and has returned to Ivey on many occasions to serve as a volunteer and guest speaker.

In her remarks, Dean Carol Stephenson spoke of Stymiest as a trailblazer for female executives and one who rose through the ranks to become one of the most widely respected bankers in the world.

"She has also been recognized as one of the most dedicated volunteers in the not-for-profit sector in Canada," Stephenson added. "In all she does, she displays an uncanny ability to manage an unfathomable quantity of demands with the utmost quality. That's why she stands here today to be honoured for being an exemplar of leadership, integrity and excellence."



Derrick and Kalen Emsley

HBA '12 Candidate and HBA '11

Their first business endeavour, an idea they hatched while still high-school students, today enables large corporations to offset their carbon emissions and preserve the environment through Canada's first agro-forestry project. Now in the midst of starting a second business, Derrick Emsley and his brother, Kalen Emsley, together with Andrew Lenjosek, are helping consumers preserve the environment and look good doing it. Kalen and Andrew, who both graduated from Ivey's HBA program in 2011, and Derrick, now in his second year at Ivey, have now started a clothing company called Ten Tree that sells unique clothing designs for men and women both in-store and online. The premise is simple: Ten Tree will contract to plant 10 trees for every piece of clothing sold.

"The carbon offsetting was a way for large companies to offset their emissions," says Kalen. "We thought that there was really no way for a consumer to do that and get something in return. So we thought, why not try a clothing line?"

Both Derrick and Kalen began their business studies at the Paul J. Hill School of Business at the University of Regina before coming to Ivey. Now the many lessons learned here have served them well in both business ventures.

Check out tentree.org or visit [Ten Tree on Facebook](#).

DISCOVER.LEAD.CHAL VER.CONTRIBUTE.TRA TO TOMORROW.

*Our continued success has been built on one principle:
giving back. Our alumni understand that their
success is founded, in part, on the success of
those who graduated before them. That is why our
alumni serve as mentors to new graduates,
advisors to the School and offer invaluable financial
support. Today at Ivey, our past is continuing
to enrich our future.*

Liz Snelgrove, EMBA '09, Director, EMBA Recruitment and Program Services, understands the responsibility of leadership includes paving the way for future generations, which include her 12-year-old daughter, **Alexis Cronk**.



A Message from the Campaign Co-Chairs



Arkadi Kuhlmann, HBA '71, MBA '72, Chairman & CEO,
ING DIRECT



Pierre Morrisette, MBA '72, Chairman, President & CEO,
Pelmorex Media Inc.



Joe Shlesinger, MBA '86, Managing Director,
Callisto Capital LP

Stepping up for the next generation.

The strength of the Ivey network continues to amaze us. When the School publicly launched the [Ivey Campaign for Leadership](#) in 2010, we already had the incredible support of thousands of alumni, including more than 100 donors who had stepped up with gifts of \$100,000 or more. We saw this remarkable momentum continue throughout 2011, and by the end of December, thousands more alumni and friends contributed, bringing us to \$173 million of our \$200 million Campaign goal. Already we have achieved, together, the most successful campaign in Canadian business school history. As alumni, volunteers and donors ourselves, witnessing the power of

the Ivey network reaffirms our own personal investment of time and financial support to the School.

2011 was filled with milestones for Ivey, each of which contributed to the incredible momentum and excitement surrounding the School. We have much to be proud of. Phase One of the beautiful [new Ivey building](#) is complete, which more than 1,000 alumni and guests experienced at [Homecoming](#); Phase Two of construction is well underway; and the School has hired more than 40 new faculty members since the start of the Campaign to support the growth of its degree programs.

We are all stepping up to support a cause we deeply believe in – the Richard Ivey School of Business. Thanks to the vision and passion of our fellow alumni, friends and volunteers, we are in an excellent position to deepen the School's impact on the next generation of business leaders. Momentum is strong and

excitement levels are high as we look toward the successful close of the Campaign in 2013.

It is our sincere pleasure to recognize and thank the individuals, foundations and corporations in the following pages who have chosen to step up for the next generation. We know without hesitation the success of the Campaign relies on the generosity and vision of the entire Ivey network – thank you for continued and unwavering support.

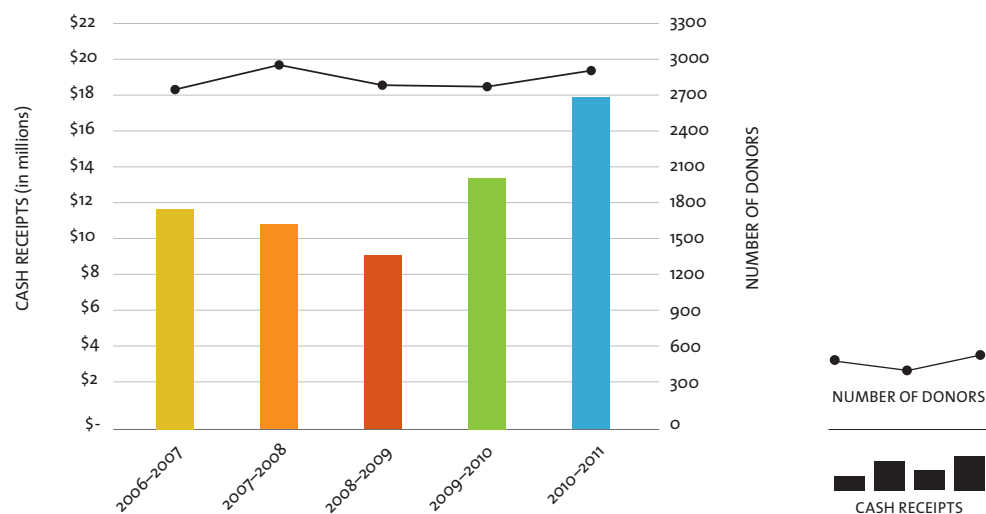
Sincerely,

Arkadi Kuhlmann, HBA '71, MBA '72
Chairman & CEO, ING DIRECT

Pierre Morrisette, MBA '72
Chairman, President & CEO, Pelmorex Media Inc.

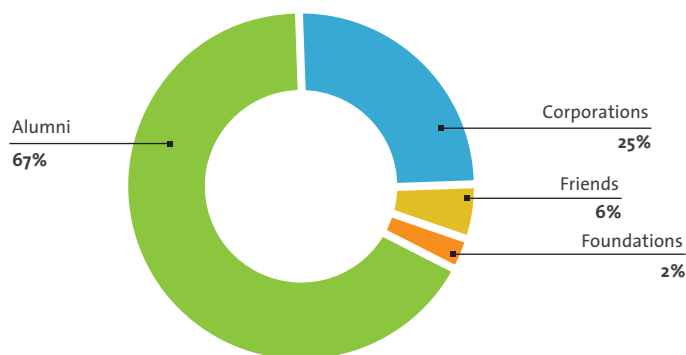
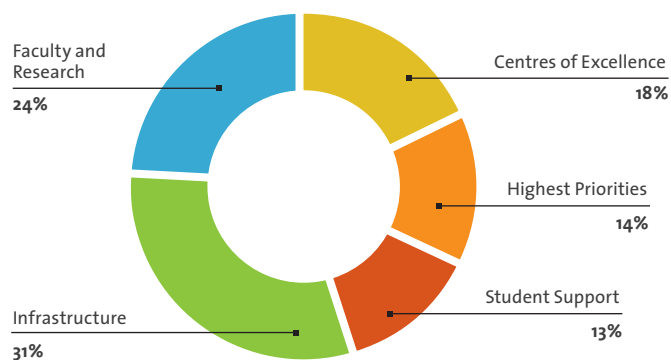
Joe Shlesinger, MBA '86
Managing Director, Callisto Capital LP

Investing in the Next Generation



<i>Designation</i>	<i>2011 Receipts (\$)</i>
Centres of Excellence	3,275,760.19
Highest Priorities	2,480,552.41
Student Support	2,262,883.64
Infrastructure	5,546,813.35
Faculty and Research	4,195,382.88
TOTAL	\$17,761,392.47

<i>Source</i>	<i>2011 Receipts (\$)</i>
Alumni	11,877,543.59
Corporations	4,523,512.43
Friends	1,005,924.11
Foundations	354,412.34
TOTAL	\$17,761,392.47



Operating Budget

<i>Revenue</i>	<i>F2011 (\$000)</i>	<i>%</i>		<i>F2010 (\$000)</i>	<i>%</i>
Enrollment Grant Revenue	9,566	10.9		8,536	10.8
Tuition	47,018	53.7		40,030	50.8
Pre-Business Funding	1,506	1.7		1,788	2.3
Course Fees (Non-Degree Programs)	9,727	11.1		9,357	11.9
Publishing	6,169	7.1		6,300	8.0
Conference Centres	8,138	9.3		7,152	9.1
Donations (Total)	17,760	20.3		13,307	16.9
Less-Endowed & Restricted Donations	(15,901)	-18.2		(10,374)	-13.2
Endowment Interest	884	1.0		769	1.0
Recoveries & Miscellaneous	2,615	3.0		1,884	2.4
TOTAL Revenue	\$87,482	100%		\$78,749	100%

<i>Direct Variable Expenses</i>	<i>F2011 (\$000)</i>	<i>%</i>		<i>F2010 (\$000)</i>	<i>%</i>
Program Accommodation & Meals	7,643	8.7		6,885	8.7
Student & Teaching Materials	4,212	4.8		3,953	5.0
Scholarships	3,226	3.7		2,888	3.7
Receptions	976	1.1		771	1.0
Other	369	0.4		327	0.4
TOTAL Direct Variable Expenses	\$16,426	18.8%		\$14,824	18.8%

Contribution	\$71,056	81.2%		\$63,925	81.2%
Direct fixed expenses – schedule	34,990	40.0		29,776	37.8
Administration expenses – schedule	27,019	30.9		24,038	30.5
UWO Services	6,571	7.5		6,571	8.3
Surplus	\$2,476	2.8%		\$3,540	4.5%

Schedule of Expenses

<i>Direct Fixed Expenses</i>	<i>F2011 (\$000)</i>	<i>%</i>		<i>F2010 (\$000)</i>	<i>%</i>
Faculty Salaries & Benefits	25,323	28.9		21,695	27.5
Faculty Fees	2,595	3.0		2,200	2.8
Utilities	296	0.3		289	0.4
Marketing & Recruiting	4,216	4.8		3,781	4.8
Property, Operations & Maintenance	359	0.4		302	0.4
Research	1,302	1.5		871	1.1
Computer Equipment & Software	779	0.9		609	0.8
Other Direct Fixed Expenses	120	0.1		29	0.0
TOTAL Direct Fixed Expenses	\$34,990	40.0%		\$29,776	37.8%

<i>Administration Expenses</i>	<i>F2011 (\$000)</i>	<i>%</i>		<i>F2010 (\$000)</i>	<i>%</i>
Staff Salaries & Benefits	15,243	17.4		13,331	16.9
Travel	1,318	1.5		1,018	1.3
Amortization	984	1.1		1,115	1.4
Bank Charges & Interest	433	0.5		440	0.6
Rentals/Leases	102	0.1		82	0.1
General Administration	2,139	2.4		1,587	2.0
Mailing	343	0.4		244	0.3
Printing	352	0.4		298	0.4
Telephone	372	0.4		332	0.4
Building Rent	2,381	2.7		2,523	3.2
Building Alterations & Maintenance	842	1.0		540	0.7
Management Fees	422	0.5		335	0.4
Training & Development	284	0.3		110	0.1
Consulting & Professional Fees	1,604	1.8		1,571	2.0
Other	200	0.2		512	0.7
TOTAL Administration Expenses	\$27,019	30.9%		\$24,038	30.5%

Workplace Wellness Programs



Ivey and Sun Life Financial partner to launch the Sun Life Wellness Institute's inaugural workplace wellness study.

A pioneering partnership between Ivey and Sun Life Financial is conducting research into the value of workplace wellness programs for Canadian employers. It breaks new ground in how corporations and business schools can work together to solve the pressing issues of Canadian healthcare.

In May 2011, Sun Life Financial, through its new [Sun Life Wellness Institute](#), awarded a research grant of \$482,000 to Ivey Professors Michael Rouse (principal investigator), Greg Zaric, Charlice Hurst and Sisir Sarma (Schulich School of Medicine, Western University) to undertake a multi-year health and wellness study to better understand the value of workplace wellness programs across the country.

"The Sun Life Wellness Institute is pleased to partner with the Richard Ivey School of Business in groundbreaking Canadian research on the return on investment in workplace health and wellness," said Lori Casselman, Assistant Vice-President, Health and Wellness, Group Benefits, Sun Life Financial Canada. "Through our partnership and research, we are encouraged to be able to bring important insights and evidence to emphasize the rewards of workplace wellness programs and enable Canadian employees to embrace healthier, more active lifestyles."

The partnership is the first major study undertaken by the Sun Life Wellness Institute. Phase One of the two-part research program is a review of Canadian and global literature to see if a return on investment can be determined for companies investing in wellness programs. The impetus for the review was a 2010 Harvard study of U.S. companies that found an ROI of \$3.27 for every \$1 invested in wellness programs. The Harvard work also suggested an increase in productivity,

reduced staff turnover and generally healthier employees, said Michael Rouse, Assistant Professor, Strategy and Organization.

"So given the U.S. numbers, what are the numbers for Canada? Should Canadian companies be investing in wellness programs, particularly in an era of global recession and cost control? We expect to see the same positive outcomes as the U.S. study showed," says Rouse.

The second phase of the research is a three-year study comparing Canadian companies with wellness programs to those that don't have such programs.

"We will be collecting two years' worth of data, and at the end of the two years, we will be in a very good position to calculate the actual ROI for Canadian companies," he adds. Rouse also expects that employees of companies with wellness programs will have made fewer trips to their doctor or to the emergency room, and fewer and shorter trips to the hospital.

"So if that's the case, then there is a huge benefit to Canadian healthcare costs."

"This research wouldn't be possible without a partner like Sun Life," Rouse added. "The results of these studies will help Canadian businesses make informed, evidence-based decisions on workplace wellness. And Sun Life is releasing the data through the Sun Life Wellness Institute so that everyone has access to it. That's just the right thing to do. It just moves the whole field forward."

Stepping up for the Next Generation



HBA '81 celebrate their 30th reunion. The class raised more than \$1 million in honour of their milestone anniversary.

*Above (L-R):
Patricia Morrison Gass, David DesLauriers,
Scott McMeekin, Lisa Colnett, Kathleen Close*

In honour of their 30-year reunion, the HBA Class of '81 came together to show their support for Ivey. In celebration of their milestone, the class raised more than \$1 million in support of the new Ivey building. For doing so, they will have a 78-seat classroom named in their honour.

Their generosity will stand as an example of teamwork and lifelong commitment to future HBA students.

"I thought it would be really cool if we had a classroom in the new school building named for our class," said Lisa Colnett, HBA '81.

"And so I proposed it to the fundraising committee. They thought it was a significant increase over where we were for our 25-year reunion, but they all embraced the goal and away we went."

This is the first time a single reunion class has raised more than \$1 million since the formal

reunion giving program began in 1996. And it's the third time in a row that HBA '81 has set the bar for future reunion classes.

"We have an amazing class, so it was a great feeling when we reached our goal," says Jacqueline Love-Wilson, who, along with husband, Scott, was part of the Class Campaign Committee. "I think our participation rate was close to 50 per cent. It was as much about participation as the absolute dollar amount."

The outstanding accomplishment of the HBA '81 class is a shining example of the strength of the lifelong friendships, commitment to teamwork and generosity that is fostered at Ivey.

"Without exception, everyone in our class has extremely fond memories of what we shared together, and we all believe very strongly in what the School is doing. Forward thinking is demonstrated in all its programs," Love-Wilson says.

HBA '81 Raises the Bar

Take a look at these astounding numbers! In an extraordinary show of generosity and teamwork, the HBA Class of 1981 has raised more than \$1 million in support of Ivey's new building.

2001

At their 20th Reunion the class raised \$405,943 and established the HBA '81 Award for HBA students.

\$405,943

2006

At their 25th Reunion they raised \$606,400, once again towards the HBA '81 Award.

\$606,400

2011

For their 30th Reunion they raised an astounding \$1,022,024 in support of the School's new building.

\$1,022,024

Boards & Councils

Ivey is fortunate to have the support and counsel of exceptional business leaders. We are proud to list the 2011 members of our many boards and appreciate their passion and commitment, which help propel the School forward.

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Other Annual Fund Contributions
Mohindar Gill

MBA 1956

Bruce Campbell
Keith Ham
Leslie Ham
Robert McLaughlin
George Suart

MBA 1957

Ivey Society, Founders' Circle
Joanne & Peter Kenny
Ivey Society, Benefactor
Norman Alexander
Barbara & Andrew Grindlay
George Guy
Other Annual Fund Contributions
Douglas Allen
Robert Fielding
Barry Holt
Donald Lee
Archie Wilkinson

MBA 1958

Ivey Society, Deans' Circle
David J Walker

Other Annual Fund Contributions
Anonymous

Don Badke
George Fenwick
William West

MBA 1959

Ivey Society, Deans' Circle
Dr Michiel R Leenders

Other Annual Fund Contributions
Peter Bell
Gilbert Berringer
Casper Bloom
Garth Giles
Ronald Lane
Donald Mallory
John St C Ross
Patrick Rourke
James Streeter
Jack Wood

MBA 1960

Ivey Society, Founders' Circle
W Keith Smith

Other Annual Fund Contributions
John G Chamberland
Larry Duncan
Arthur Grunder
Lynne & Paul McCrea
John Mustard
Vernon Nelson
Lynn & Len Pakulak
Bill Pretsch
David Scott
John Thompson

MBA 1961

Anonymous
Ralph Addison
Colin R Barclay
Lawrence Burpee
Andrew Durnford
L Karl D Hinds
Dr & Mrs John A Humphrey
George W Lange
Kevin McAllindon
Donald Whitmore

MBA 1962

Ivey Society, Patron
James Brodeur

Ivey Society, Benefactor
Martin Farnsworth

Miguel Fernandez
Peter B Reid
John Seagram

Other Annual Fund Contributions
Anonymous

Andrew Billingsley
C G Davidson

Hemendra Desai
James B Donaghy
Thomas Foulkes
Robert Gibson
Paul Turner

MBA 1963

Ivey Society, Founders' Circle
Donald K Johnson

Ivey Society, Patron
Art Crooks

Ivey Society, Benefactor
William A Fast
Sydney McMorran
David Tarr

Other Annual Fund Contributions
Marc Besso

Cam Davreux
John Dick
Richard Farr
Nandlal Harsora
Peter Knoepfli
Brian K Laxdal
Robert McElhinney
Lawrence Organ
Derek Rance
James Ridler
George Schroeder

MBA 1964

Ivey Society, Founders' Circle
Robert Nourse

Ivey Society, Patron
Janet & Douglas Davis

Ivey Society, Benefactor
Donald Betts
Jeanne & David McCutcheon
Robert Miller

Other Annual Fund Contributions
Robert Bryce
J Allan Finlayson
Pierre Lepine

Bill & Doreen Magyar
Blake Sherman
Bud Tangney

MBA 1965

Francois Bechard
Sidney Horovitz
Kevin Larkin
Michael Maher
A Bruce McDonald
Joan E Nolting
Dave Preston
Guy Tourillon

MBA 1966

45TH REUNION SOCIAL COMMITTEE:
Robert V Brouillard

Ivey Society, Founders' Circle
Robert V Brouillard
Denyse Chicoyne & Serge Gouin

Nicole & Gilles Lamoureux

Other Annual Fund Contributions
Burke Corbet
Edward Keeping
Pierre G Lesperance
Bernard Matte
David Rumpel
Terry Treccarten
Jim Wyse

MBA 1967

Ivey Society, Patron
Robert W Luba

Ivey Society, Benefactor
Anonymous

Other Annual Fund Contributions
Pierre Boulanger

Richard Clark
Robert Connochie
Marc Delisle
Charles Dillingham
Patrick Ellwood
James A Erskine
Jerome Gendron
Lawrence Goelman
Charles Golfman
Douglas Grant
Bob Hasler
Howard Leigh
John Tilley

MBA 1968

Ivey Society, Deans' Circle
Robert Brooks

Gordon Lackenbauer & Joyce Trapp
Michael Needham

Ivey Society, Patron
Lorne Stone

Ivey Society, Benefactor
Gerald Beasley

Other Annual Fund Contributions
Anonymous

Ronald Beath
Terrence Bedard

Ronald Browne
Allan Chartrand

Michel David
Jean Elie
Hugh Goodwillie
Robert Keller
Kerin Lloyd
Theodore Metzging
Peter Seybold
Robert Simpson
Yves Trepanier

MBA 1969

Ivey Society, Founders' Circle

G Mark Curry
Carol & Paul Hill
Gale & Bill White

Other Annual Fund Contributions
David Betts

Jacques Bourgeois
Shody Chow
George Fowlie
Douglas Gameraoff
John Malcolm
David McPhillips

MBA 1970

CLASS AGENT: ROB RICHARDS

Ivey Society, Founders' Circle
Gilles G G Ouellette
Douglas Speers

Ivey Society, Deans' Circle
Bill Cameron
Michael Mogan
Donald Woodley

Ivey Society, Benefactor
Stephen R Brown
Edwin Dodge

Rob Richards
W James Skelton

Other Annual Fund Contributions

Anonymous
Donald A Anderson
Michael J Butler
Joseph Courtright
David Dolman
David Edwards
Gerald Fallon
Gerald Goldenberg
Gilbert R Mackie
William McCallum
Lyall McCurdy
Donald Milner
Christopher Phillips
George Ratner
Peter Rhodes

MBA 1971

TOTAL: \$36,505
PARTICIPATION: 13%

Ivey Society, Founders' Circle
Libby & Charles Winograd

Ivey Society, Deans' Circle
Mark Cullen

Ivey Society, Benefactor
Bruce Burgess
Phillip Gooch

Bruce Graham
Winston Ho Fatt
Ian Mackay
Ronald E Taylor

Other Annual Fund Contributions
Anonymous

Ian Brooker
Georges L Hebert
Rudolf Janzen
Carol & John Kittredge
Karl H Lubbe
Glenn A Miller
Murray Moss
Steve Plumley
Peter Tillich
Stephenson Wheatley

MBA 1972

TOTAL: \$52,486
PARTICIPATION: 13%

Ivey Society, Founders' Circle
John Adamson

Henry Cheng
Sanjib Choudhuri
Tom & Verna Howard
Arkadi Kuhlmann

Ivey Society, Benefactor
Gary Davis

*Ivey Society
Leadership
Levels*

\$10,000+
Founders' Circle

\$5,000–\$9,999
Deans' Circle

\$2,500–\$4,999
Patron

\$1,000–\$2,499
Benefactor

\$100–\$999
The First Decade
Society

**Other Annual Fund
Contributions**

Anonymous
Ross Burkett
John Frost
Gary Gorman
Neville Grant
William Jenkins
R Andrew Johnston
Jacques Lapare
David Minuk
David Mitten
Francois Sauriol
Stephen Steinberg
Ross Vermilyea
Scott Wilton

Michel Charbonneau
James Coristine
Luc Fagnan
Thomas S Gifford
Robert Hart
Richard L'Heureux
George MacDonald
Denyse Mackey
Alan Small
Robert von der Porten
Louis Zanibbi

MBA 1975

CLASS AGENT: TONY HORAK
TOTAL: \$11,775
PARTICIPATION: 11%

Ivey Society, Patron
Tony Horak

Ivey Society, Benefactor
Gary Comerford
Robin Dow
Keith Smith

**Other Annual Fund
Contributions**
Anonymous
Anonymous
David Armstrong
Jim Bonny
John Donelan
Stuart Essery
Winifred Fafard Leathers
Gord James
Roger Lace
Michael R Levine
Robert Martin
James B Milway
Brian Phillips
John Pysklywec
Mark Sklar
Kent Young

MBA 1976

**35TH REUNION SOCIAL
COMMITTEE:**
Elaine Frost, Terry McLeod
TOTAL: \$40,941
PARTICIPATION: 12%

Ivey Society, Founders' Circle
Heather & Jim Hunter
Franklin G Jacobs
Thomas Krizan
Paul B Spafford

Ivey Society, Benefactor
Michael Boyd & Shelagh
Donovan
John Coombs
Seong Heen Gooi
Terrance W O'Grady
F Gregory Thompson

**Other Annual Fund
Contributions**

Foek-Ning Chan
Michael Dunphy
H Bernhard Geiger
James Gellman
Stephen Holtzkener
Rejean Landry
Christine C Lengvari
Gerald Mazin
Paul McKnight
Gerald McLeod
William H McNeil
George C Reifel
Eric Skillins
Paul Stevenson
Penny Thomas

MBA 1977

TOTAL: \$11,250
PARTICIPATION: 12%
Ivey Society, Patron
Ian Bruce

Ivey Society, Benefactor
Linda Chan
Barry Gales
Robert Gorman
Bruce M Shirreff
Pamela & Donald Steele

**Other Annual Fund
Contributions**
Anonymous
Philip Adams
Richard Brown
H Allan Conway
Brian Evans
Ralph Furness
Brian Higgins
Ben Lank
George Lyttle
Bill MacDonald
Tony McCormack
Aldene H Meis Mason
George Russel
Francois Vary
Arthur Watson

MBA 1978

TOTAL: \$11,248
PARTICIPATION: 10%
Ivey Society, Deans' Circle
Ian Shiu Sai Cheung
Ivey Society, Benefactor
Matthew S Hannon
Jeffrey & Elaine Hertz &
Family
R Ian Lennox
Maggie & John Mitchell

**Other Annual Fund
Contributions**

Deborah Ambrose
Jacques Breton
Glenn Giles
Don Kester
Richard Markus
Bob Mison
Randolph Ottenbreit
Hendrik Sire
James Smith
**Sprung Investment
Management Inc**
Mr & Mrs Tung
Alex Turnbull
Philip Weinstein

MBA 1979

**CLASS AGENT: CAMERON
TURNER**
TOTAL: \$23,927
PARTICIPATION: 8%

Ivey Society, Founders' Circle
David Kassie & Susan Harris
Ivey Society, Deans' Circle
Gregory Guichon

Ivey Society, Patron
Anonymous
Ivey Society, Benefactor
Jim Gallagher
Cameron J Turner
Eric Vengroff

**Other Annual Fund
Contributions**
Mark Dickman
Timothy A Godfrey

Ron Handford
Cornelius Janzen
Hans O Klohn
Ron Lalonde
Daryl D Logan
Leslie & Guy Nelson
Lana Phair-Sutherland

MBA 1980

TOTAL: \$45,310
PARTICIPATION: 12%

Ivey Society, Founders' Circle
Anonymous
David W Cornhill
Kevin O'Leary
Paul Sabourin

Ivey Society, Benefactor
Peter M Conrod, CMA
Randy Fretz
Maxine MacLure
Nancy McInerney-Lacombe
Dan Nixon
Craig Shannon

Maide Yazar
Jill & Kevin Yousie

**Other Annual Fund
Contributions**
Bill Blake
Gordon Currie
Paul A Farkas
William C Farquhar
Richard Henson
Marc Lapointe
Jacques Lepage
Betty McCamus
Gordon O'Neil
Rammohan Pisharodi
Hugh Ralph
Halina Sandig

MBA 1981

**30TH REUNION SOCIAL
COMMITTEE:**
Marc R Beaulieu, Geoffrey A
Brock, David Browne, Patti
Bunston-Gunn, Denis Ho
FUNDRAISING COMMITTEE:
Doug Irwin, Tom Lindsay,
Richard E Rooney
TOTAL: \$288,150
PARTICIPATION: 14%

Ivey Society, Founders' Circle
Betty-Anne & Tom Lindsay
Richard E Rooney

Ivey Society, Deans' Circle
Doug Irwin & Margot Jones
Clifford McCracken
David McGraw
Guff Muench

Ivey Society, Patron
Patti Bunston Gunn & Stephen
Gunn

Ivey Society, Benefactor
Suzanne & Doug Carty
Buzz Grant
Malcolm W Hamilton
Lyle Kerr & Valerie Millen

Janet & Michael Norris
Karen L Spaulding (Murphy)
Peter Spruce
Alex Tye
Michael Weber
Doug Wonnacott

**Other Annual Fund
Contributions**
Jann Ashley
Paulo Bergamasco
Martin Braun
Rick Dembicki
Mike Lam
Michael L Langstaff
Gregory Marlatt
Derrick R Sloan
Robert D Snowdon

MBA 1982

TOTAL: \$88,125
PARTICIPATION: 17%

Ivey Society, Founders' Circle
Susan Harris & David Kassie
Ian Ihnatowycz & Marta Witer
Doug McGregor
**Harry Rosen Inc (Larry Rosen,
LLB/MBA)**

Ivey Society, Benefactor
Anonymous
Deborah D'Arcy
Michael De Santis
David J Dulal-Whiteway
John Fursey
David Mullen
Wendy Murdock
Stephen R Peacock

**Other Annual Fund
Contributions**
Anonymous
Anonymous
Anonymous
Anonymous
Anonymous
Anonymous

Serge Bourassa
Susan Davies
Armand Des Rosiers
David Elgie
Sheila & Paul Elworthy
Stephen Hecht
Nasrullah Jinnah
Gregory P Kowal
Aly Lalani
Barbara Mathies
Mike Moroz
Jacqueline Orange
Andrew Parkes & Bill Parkes
William Prescott
Beth Roemmele Hemstad
Amos Simpson

MBA 1983

TOTAL: \$219,059
PARTICIPATION: 23%

Ivey Society, Founders' Circle
Ronald Bresler
Charles W Brown
Geoffrey Gudewill
Roland Horst
Pierre Lapointe
Jack H Matthews
Steve McDonald
Kishore K Sakhrani
Maria Smith & Eric Tripp

MBA 1973

TOTAL: \$24,810
PARTICIPATION: 10%
Ivey Society, Founders' Circle
Michael M Kanovsky

Ivey Society, Deans' Circle
Lawrie Savage
Ivey Society, Patron
Susan & John Bowey

Ivey Society, Benefactor
Paul H Benjamin
Terry A Jackson
Bob Schram

**Other Annual Fund
Contributions**
William Band
James B F Cripps
Marshall R Egelnick
Robert Henderson
Rob MacKenzie
Paul Mirsky
Rigby Whitty
Peter Yanofsky

MBA 1974

TOTAL: \$32,782
PARTICIPATION: 12%

Ivey Society, Founders' Circle
Anonymous
E Nicholas Gudewill

Ivey Society, Patron
Bob Stuebing

Ivey Society, Benefactor
Charles Crump
Kay & David McNamara
Robert Zittner

**Other Annual Fund
Contributions**
Anonymous
John Alton
Andrew Bland

MBA

In recognition of their loyal support, donors who have supported the School for five or more consecutive years are listed in bold.

Ivey Society, Patron

James A Bertrand
Douglas Richmond

Ivey Society, Benefactor

Anonymous
Susan Abbott
Deb & Jeff Bacon
Paul Ballinger
Michael Binette
Bradley Bourne
Perry Caicco
Janet & Roger Dickhout
Douglas Harman

Other Annual Fund Contributions

Anonymous
Anonymous
Hany Assaad
John Beamish
Ronald Benes
Dr Les Bowd
Laurie Dunk
Jeannette A Eberhard
Paul & Sheila Elworthy
Steven Yaron Garmaise
Tim Henry
Tom Jesty
Matt Lawton
Thealzel Lee
Paula & Jonathan Lexier
Edward Li
Chun P Ling & Patricia S T Ling
Patrick Lu
Pauline F Malley
Ian McNeil
Lennox Parkins
Catherine Ralston
Gary Svoboda
Jay Switzer
Christine Winder

MBA 1984

TOTAL: \$63,138
PARTICIPATION: 16%

Ivey Society, Founders' Circle

Lenny Moy
C John Schumacher

Ivey Society, Deans' Circle

Kirsten Feldman
Harolde Savoy

Ivey Society, Patron

Jan Herman & Mark Herman
Ivey Society, Benefactor

William W Burnfield
Douglas MacKay
Sai-Chak Mak
Rick Mazur
Dr Rebecca Grant & Dr David McCutcheon
Bernard Silgardo

Other Annual Fund Contributions

Anonymous
Bill Boswell
Duncan E Campbell
David Carroll
Jay W Charles
Martin Granner
Dr Andrew Inkpen
Anne Lamont
John MacDougall
Ken MacKinnon
Hylda & Tony Martin
Paul C McCabe
Edward McHugh
Rosemary (Schauf) Pahl
Lynda Parks Sahadat
Sandra Rosch
Blair A J Shier
Brian F Smith
Scott Tapson
Lorraine Trotter & Mike Bruce
Henry Vehovec & Ann Louise Vehovec
Christopher Vyse & Ellen Briant
Peter Waugh
Robert Yanowski

MBA 1985

TOTAL: \$46,592
PARTICIPATION: 17%

Ivey Society, Founders' Circle

Donald F Archibald
Debra & Brian Heald
Stephen D Lister

Ivey Society, Benefactor

Susanne & Doug Berk
Kevin C Clark
Christopher Hewat
Ken Hollingshead
Eric C L Lee
Donald Polk
David Weiner
Marita E Zaffiro

Other Annual Fund Contributions

Anonymous
Alison Amendola
David Aston
David Belford
Guy Charette
Stephen M Clappison
Lloyd Cooper
Claude Damiani
Joan E Fiset
Anne Hale
Muneeer Hirji
Cam Innes
Donald Maunders
Kerry McLellan

Richard J Pendrill

Michael Reed

Andrew Ringvee
Bob Shustack
Richard Smith
Thomas Trainor
Ron B Wild
Elliot Wilkinson

MBA 1986

25TH REUNION SOCIAL COMMITTEE:

Catharine V Arnston, T
Wayde Crawford, Kenneth M
Frankum, David G Southen
FUNDRAISING COMMITTEE:
Wayne Adlam, Jean-Charles
Angers, Philip Hunt, David S
McCann, Roger J Mortimer,
Derek Murphy, Joe Shlesinger
TOTAL: \$243,650
PARTICIPATION: 17%

Ivey Society, Founders' Circle

Wendy Adams & Wade
Oosterman

E Scott Beattie

Derek Murphy

The Shlesinger Family

Ivey Society, Deans' Circle

Ian de Verteuil
Jane & Roger Mortimer
Jacques Nolin

Ivey Society, Patron

Wayne Adlam

Jim Arsenych

David S McCann
Paul Szczucinski

Ivey Society, Benefactor

Judith Adams
Donald B Ellsworth
Yvon Gaudreau
Samir Kasem
Bruce Lindsay
Shelley (Crawford) Murphy

Other Annual Fund Contributions

Anonymous
Ben Chong
Thomas Hinton
Barbara L Lawson
Robert Levings
Robert Mack
Pierre McLean
Allister C Paterson
Peter Ross
Jane Smale
The Late David J Smith
Donald Smrke
Eric Stevenson
Brian Thompson

MBA 1987

TOTAL: \$96,285
PARTICIPATION: 19%

Ivey Society, Founders' Circle

Alexandra & Camillo Di Prata
Robert W Gibson

Ivey Society, Deans' Circle

John Akkerman
Dan Coholan
William J Furlong

Ivey Society, Patron

Robin Hibberd

Ivey Society, Benefactor

Grant S Berry
Brad Boyle
Michael Kline
Martin Loken
Valerie Millen & Lyle Kerr
Dan O'Byrne
Filip Papich
Gordon Pearce
Carmen M Piche
Ann E Watson

Other Annual Fund Contributions

Anonymous
Anonymous
Anonymous
Anonymous
Anonymous
Paul Badeski
Jeff Bayne
Julianne Berger
Paul Birch
Christopher Dawson
Michael J Denny
Gerry Fenwick
John Henderson
Mark A Lawrence
Peter Macaulay
Dr Brent Matthew
Martin Osso
Robert Pendrill
Dr D Sandfield Staples
Aldo Sylvestre
Chi Tong
Harry J Verlaan

MBA 1988

TOTAL: \$64,535
PARTICIPATION: 15%

Ivey Society, Founders' Circle

Janet C Griffin & Jock W MacDonald
Timothy Hodgson & Linda Netten
Tim MacDonald
Ivey Society, Patron
David Montanera

Ivey Society, Benefactor

Anonymous
Graham Carter
Pamela Jeffery
Don MacDougall
Charles MacQuarrie
Christianne Paris

Other Annual Fund Contributions

Anonymous
Anonymous
Steven Beal
Robert Blair
Michael Bolitho
Mike Bruce & Lorraine Trotter
Cathy M Buchanan
Kevin H Campbell
Bob M Chown
Christopher Connolly
Martin Fafard & Angela Olsen
Paul Fisher
Steven Galezowski
Jay Goldman
Jon Kerr
Diane Moldaver
Jane Osoko
Mary Robertson
Rob Spence
Peter Szoke
Gregory P Vitali
Nancy White

MBA 1989

CLASS AGENT: LAURIE CAMPBELL

TOTAL: \$66,681
PARTICIPATION: 23%

Ivey Society, Founders' Circle

Laurie Campbell
Laura & Jon Hantho

Ivey Society, Deans' Circle

Steve Dent & Janet Maclaren

Ivey Society, Patron

Linda & William Quinn

Ivey Society, Benefactor

Anonymous
Anonymous
Roxanne & Mark Behrman
Wendy MacKinnon-Keith
Denise C MacDonald
Bruce Rothney & Lisa Rothney

Other Annual Fund Contributions

Anonymous
Anonymous
Anonymous
Anonymous
Anonymous
Anonymous
Dr Neil A R Abramson
Joshua Albert

Thomas E Birch

Robert Blais

Ted Bonertz
Ellen Briant & Christopher Vyse
BGen Linda Colwell
Pierre Desjardins
David S C Dobell
Richard H Dobson
Susan Doughty (Little)
Sheila Duncan
Eiichi Fukuda
Robert Gardner
James Gilliland

Nicole C Goodfellow

Alex E Graham
Michael J Greenberg
James Henderson
Margot Howard & Peter Ballantyne
Robert Izsak
Philip T King
Gregory Kocik
Robert LaJoie
Ian Macdonell
Gadi Meir

Laura M Mizzen
Angela Olsen & Martin Fafard
Glen Orsak & Margo Hoyt
Steven E Petersen
Kurt Ritcey
Russell Robson
Douglas Stirling
Carol Trattner
John Welton
Jane Zoeger

MBA 1990

TOTAL: \$48,514
PARTICIPATION: 17%

Ivey Society, Founders' Circle

William J Jandrisits
Michelle & Patrick Meneley
Ivey Society, Deans' Circle
Paul F Campbell

Ivey Society, Benefactor

Anonymous
Rizwan Ahmad
Catherine Hampson & Tom Flynn
Lisanne & Jim Rogers
Suzanne & Kristian Teleki

Other Annual Fund Contributions

Anonymous
Anonymous
Anonymous
Susan Sarjeant Austin
Dan Barraclough
Paul Oliver & Victoria Batters
Mark W Bishop

Ivey Society Leadership Levels

\$10,000+
Founders' Circle

\$5,000–\$9,999
Deans' Circle

\$2,500–\$4,999
Patron

\$1,000–\$2,499
Benefactor

\$100–\$999
The First Decade
Society

Steven Burch
Anoop Chawla
Keith Dawson
Andrew Forestell
David Gopausingh
Lynn C Gregor
Bernard Gutnick
Leo J Hall & Susan M Hall
Robert Hallsworth
Jim Hately
Timothy Keighley
R Greg McKnight
John McMillan
Paul Noreau
Marian Plante
Bruce A Schouten
Ann Sutton
Donna Thompson
Phil Toy
Grant & Theresa Williams

MBA 1991

**20TH REUNION SOCIAL
COMMITTEE:**
J Atha, Paul J Gilbert, Warren
B Irwin, Martin Juravsky, Neil
Macdonald, Karen A McKay,
Jennifer McNaughton, Lisa
Porlier, Ian M Sullivan, Mark
Whitmore, Sandy Whittall
FUNDRAISING COMMITTEE:
David Cassie, Grant Fraser,
Mark Newman, Michael D
Rushton, Mark Whitmore,
Alan A Wunsche
TOTAL: \$166,620
PARTICIPATION: 18%
Ivey Society, Founders' Circle
Gordon Perchthold
Glenna & Richard Talbot
Gareth Turner
Mark Whitmore
Ivey Society, Patron
David Cassie

Ivey Society, Benefactor
Rod Foss
Susan Gamm & Dieter Gamm
Mark Newman
Lisa Porlier
Mark Strang
Francis Joseph Sirdevan
Mike Thorfinnson
Darrell Wheeler
Sandy Whittall
**Other Annual Fund
Contributions**
J Atha
Peter Ballon
Ross Chafe
Glen Charanduk
Philip Eisler
Rhonda L English

Grant Fraser
James Goodchild
Stephen Legler
Ann Lumsden
Brad Maheu
Howard Mains
Dev Manohar-Maharaj
Keith Matthews
John McCready
Deborah McCutcheon
Jennifer McNaughton
Colleen Mooney
Bridget Nevado
Robert Presser
Douglas Purcell
Ronald P Reinders
Byron Roth
Linda & Jamie Sawchuk
William Shapiro
Kelly Smith
Trish Sullivan
Amos Tin
Alain Wan
Jeff Weiss
James Welch

MBA 1992

TOTAL: \$37,435
PARTICIPATION: 14%
Ivey Society, Founders' Circle
Asiff Hirji
Ivey Society, Deans' Circle
Margot Thom
Ivey Society, Patron
Kathryn Mayne
Jacqueline & Joseph Nemeth
Ivey Society, Benefactor
Alicia & Tony Cestra
Tom Flynn & Catherine
Hampson
Chris Hibberd
Bill Jack
Fraser Johnson
Judy & Steve Meston
Douglas Ogilvy
Karen J Taylor
Susan Witteveen & Dan
McClure

**Other Annual Fund
Contributions**
Anonymous
Jeffrey Bell
Gordon Cameron
Brian & Lynn Campbell
Eddie Castelletto
Jason B Chrein
Kathryn Cronin (Montgomery)
Rob Cunningham
Julie E Hamel
Scott Hilborn
Michael Hill

Dave McNeil
Patricia M Meehan
Sylvain Pelletier
Cathy L Pin
Michael Rodgers
Wilma Sung Kong
Tony Valle

MBA 1993

**CLASS AGENT: SARAH
MORGENSTERN**
TOTAL: \$141,518
PARTICIPATION: 16%
Ivey Society, Founders' Circle
Anonymous
**Todd Hargarten & Sarah
Morgenstern**
Ivey Society, Patron
Kim M P Cook
Richard Stephenson
Ivey Society, Benefactor
Anonymous
Brian D'Costa
J Christopher Donald

David Dundas
Wayne Kozun
Darren R Marshall
Lani C Martin
Pierre Pacarar
Robert T Pemberton
Walter Romaniuk
John Sinclair
**Other Annual Fund
Contributions**
Anonymous
Paul Blaha & Laurel Deplaedt
Michel Bruyere
Katherine Burns
Dan & Karen Condon
Barry Dennis
Nick Evans
W Robert Gulbranson
Andrew W Herrmann
Margo Hoyt & Glen Orsak
Vidya Iyer
Vishal Jain
Kathy Kalafatides
Colleen Keane
Bruce Keating
Brian May
Martin McCambridge
Ann McDowall
John McLeod
Daniel McMullen
Jeff Meyer
Wes Pringle
Daniel M Steinberg
Robert Symmons
Peter Tagliamonte
Dennis Tze

MBA 1994

**CLASS AGENT: SERGEI
TCHETVERTNYKH**
TOTAL: \$23,863
PARTICIPATION: 13%
Ivey Society, Founders' Circle
Olga & Sergei Tchetvertnykh
Ivey Society, Benefactor
Anonymous
Andrew J Abbott
Mark Barber
Dagmara Fijalkowski & Robert
Fijalkowski
William Pang
Chet Woon
Ben A Yu

Other Annual Fund Contributions

Anonymous
Marilyn & Terry Ablett
Peter Burkhardt
Margot Burleton
Martin P Catellier
Amitabh Chaudhary
Clare W Cheng
Lindsay Dodd
Deepak Khandelwal
Jeremy King
John Koyanagi
Melinda Lehman
Eric Martin
Gregory Martin
Michael McMurray
Andrew L Nelson
T John Rideout
Parag Saigaonkar
Juliane Schaible
Dirk Schrader & Martha
Schrader
Suzanne Sherif
Peter Strickland
Steve Suarez & Michelle Alain
Bryan Tatoff
Jackson von der Ohe

MBA 1995

TOTAL: \$22,192
PARTICIPATION: 10%
Ivey Society, Founders' Circle
The Hopper Family
Ivey Society, Deans' Circle
Greg & Tracy Guatto
Ivey Society, Benefactor
Alexa Nick
Doug Pollard
Joseph Quarin
Bradley Radin

**Other Annual Fund
Contributions**
Esther Benzie & Mark Phillips
Mark Brown
Jim Foote
Dean Herback
Todd Hutchings
Sarah Innes
Vikram Karvat
Jay Larock
Hilda Lau
Edward R T Lawson
Gary Nevison
Nicole Paquin
Athena Pasqualoni
Ronny Steinberg
Linda Verth

MBA 1996

**15TH REUNION SOCIAL &
FUNDRAISING COMMITTEE:**
**Michael Bernstein, Glenn
Cockburn, Nan DasGupta,
Trish MacPherson, Daniel
Magyar, Greg McLean, Gail
Rodwell-Simon**
TOTAL: \$195,533
PARTICIPATION: 14%
Ivey Society, Founders' Circle
**Nan DasGupta & Michael
Bernstein**
Mark Wellings
Ivey Society, Patron
Stephen H E Murphy

Ivey Society, Benefactor
Daniel S Golberg
Dominique Hansen
Mark Hoogeveen
Christopher A Lane
John F McCartney
Greg McLean
Daniel J Nowlan
John Sterling

Other Annual Fund Contributions

Anonymous
Anonymous
Ted Aslanidis
John Cape
Glenn Cockburn
Erik Erdell
Stephanie Galloway
David Iggy Iwasiewicz
Mark Kopytek
Daniel Magyar
Marie-Josée Martineau
Scott McCulloch
Gaston Pelletier
Gail Rodwell-Simon
Brian Tafler
Ann-Margaret Tait

MBA 1997

**CLASS AGENT: STEVE
DUMANSKI**
TOTAL: \$30,809
PARTICIPATION: 11%
Ivey Society, Deans' Circle
Hugh D Babowal
Anthony Ostler
Ivey Society, Patron
David J Pennington
Curt Sigfstead & Lara K Witter
Tak Yu Trevor Tam
Ivey Society, Benefactor
Steve Dumanski
Dan McClure & Susan
Witteveen
Philip F D Moorcroft
George Nast

Other Annual Fund Contributions

Anthony Anderson
Mark D Applebaum
Roger Berthelot
James A Black
Don Chung
Geoffrey Colter
Karen Green (Wellen)
Yoshihisa Hashimoto
Hilary Jacob
Scott McRorie
Ian S Orfanides
Thomas G Philpott
Jason Steinberg
Michael & Angela Switt
Sylvie & Joel Thompson

MBA 1998

CLASS AGENT: JERRY WHITE
TOTAL: \$27,675
PARTICIPATION: 11%
Ivey Society, Founders' Circle
John Shannon
Ivey Society, Patron
Lara K Witter & Curt Sigfstead
Ivey Society, Benefactor
Stephen Bertrand
Charles A Gadalla
**Emma Loewen & Brett
Undershute**
Erin Sorhaug & Jan Sorhaug

Other Annual Fund Contributions

Simon Adell
Tim Benson & Suzanne
Spragge
Sean Cameron
Marie-Anne Desjardins
Brett V Flint
Carolyn Hobbs
Pyarali Jamal

MBA & MSc

In recognition of their loyal support, donors who have supported the School for five or more consecutive years are listed in bold.

Antoni Krajewski
Rosemary Lavoie
Tim Logie
Chris Lynch
Eric Matusiak
Chantal Miklosi
Carlos A Ortega
William D Robertson
Andrew Romocki
Tal Vilenski
Helen Wang
Glen Webster
Jerrold White
Steven Wilson
James R Witmer

MBA 1999

CLASS AGENTS: TIM GRIGG, DARREN ROUGH

TOTAL: \$12,700
PARTICIPATION: 5%

Ivey Society, Benefactor
Jeff White & Joanne Dolfato
Michael Flood
Jamie G Gallant
Mark Lerohl
Darren Rough
Brett Undershute & Emma Loewen
Shon Wilkie

Other Annual Fund Contributions
Bill Anderson
Doug Duimering
David Eason
Andrew Fletcher & Family
Mike Rumsey
Gordon V Sandford
Jeem Sirivar
Peter Smith
Robert Weiss

MBA 2000

CLASS AGENT: ALLAN BUITENDAG
TOTAL: \$6,209
PARTICIPATION: 6%

Ivey Society, Benefactor
Joanna Ng
Other Annual Fund Contributions
Anonymous
Anonymous
Anonymous
Lorraine Bender
Shakeel Bharmal
Artem Borounekov
Michael Brock
Benoit Cantin
Andy Crysedale
Jeffrey Groves

Catherine Jarmain
Trevor Lam
Tara Landes
Robb McNaughton
Roma Minenko
Patrick R Mitchell
Steven T Nevard
Sarah Shang
Brian J Sinclair
Athena A Skagos
Scott Spencer
Victoria L Young

MBA 2001

10TH REUNION SOCIAL COMMITTEE:
Ginger Butler, Dennis Dussin, T M Hamza, Peter Kalen, Craig McKean, Len Nanjad, Mark Roberts
FUNDRAISING COMMITTEE:
Peter Busse, Colin Edwards, Frederic Lesage, Lachlan MacQuarrie
TOTAL: \$44,448
PARTICIPATION: 13%

Ivey Society, Deans' Circle
Anne McMaster & Frederic Lesage
Ivey Society, Patron
Kevin Williams

Ivey Society, Benefactor
Rohit Bhapkar
Colin Edwards
Dan Eisner
Jason Green
Melissa Holland
Samuel Leung
Len Nanjad

Other Annual Fund Contributions
Anonymous
Anonymous
Anonymous
Anonymous
Muhammad Amir
Ed Boose & Sandra Bolton
Charles Bougie
Peter Busse
Gonzalo Corrales Medina
Triina & Chris Forbell
Xinyi Gu
Christopher Gulliford
Ellen R Jarmain
Marc Kaipio
Peter Kalen
Joyce Lafleur
Lachlan MacQuarrie
Jason Menard
Andrew Pettit
Paula J Puddy

Mark Roberts
James Sikora
Janine White
Gillian Whitebread
Jeffrey Wu
Andrea Young

MBA 2002

CLASS AGENT: ROBYN HOCHGLAUBE
TOTAL: \$9,639
PARTICIPATION: 6%

Ivey Society, Deans' Circle
Staffen Family
Ivey Society, Benefactor
Anonymous
Dilpriet Grewal
Alan Marr
Nicole T (Piscione) Musicco

Ivey Society, The First Decade Society
Michael Quinn
Other Annual Fund Contributions
Kathryn Archer & Sam Ramadori
Todd Armstrong

Jean-Pierre Boudrias
Sean Brady
Irina Brinza
J Mark Cameron
Jennifer Fraser
Mustafa Husain
Deland Jessop
Catherine Jian
Mary Ann Lew
Yong Liu
David Murray
Jie Qi
Paul Skippen
Jeff Smith
Gino Yearwood
John Zhang

MBA 2003

CLASS AGENT: RAJ AGGARWAL
TOTAL: \$8,368
PARTICIPATION: 6%

Ivey Society, Benefactor
Bogdan Comanita
Hratch Manavian
Eliza O'Neil
Ivey Society, The First Decade Society
Peter Sang Ng
Other Annual Fund Contributions
Brian Balkwill
Michael Berkson
Dinesh Chaudhari
Wah-Kit Cho

Meghan Clarke
Sonal N Doshi
Leonard Firkus
Stephen Fitzpatrick
Christopher Godwaldt
Colin Gorling
Robert Jaques
Jean-Philippe Leblanc
Spencer Low
James MacDonald
Mark Manley & Ainslie Simmonds
Stephen Martin
Jonathan McDooling
David Nash
Stephen Parkhill
Jay Perry
Benjamin Rodney
Elan Satov
Elliot Scherer
Jason Steel
Victoria J Sweeney
Paul Szabunio
Lisa Zhao
Jerri Zheng

MBA 2004

TOTAL: \$10,660
PARTICIPATION: 7%

Ivey Society, Benefactor
Daniel Barnholden
Larissa Chaikowsky
Steven Hansen
Joseph J Lo
Sean Naylen

Other Annual Fund Contributions
Anonymous
Anonymous
Anonymous
Daniel Bar-Dayana
Hilary & Glen Barisoff
David Barrett
Daniel Benoit
Stefan P Bortolussi
Sean Chaudhry
Daniel Freiheit
Susana Garcia
Rishi Gautam
Viola Hoo
Edwin Lee
Chris Lumley
Jared Lundy
Sara McCormick
Lee Merovitz
Dr Leslie Mitchner
Christopher Pearson
Jenny Perez
Steven Ridgeway
Richard Roberts
Adam Rosenfeld

Dan Shadd
Elaine Shiu
Matthew Simpson
Andrew Smith
Colin Stairs
Benjamin Tan
George Yan
Paul Zhang

MBA 2005

CLASS AGENTS: LISA CLEARY, DAN ROWE
TOTAL: \$8,238
PARTICIPATION: 10%

Ivey Society, Benefactor
Mike McKenna
Ivey Society, The First Decade Society
Lora & Dylan Hardy
Andrew Kennedy & Duska Kennedy

Other Annual Fund Contributions
Anonymous
Anonymous
Bren Baldock
Jared Bettridge
Sam Blaichman
Mike Brydson
Jasper Chan
Kyle Chow
Cara Cole
Prakash David
Adam Dean

Greg Grant
Matthew Hall
G Harris
Mark Healy
Omar Kettani
Robert & Amanda Levine
Alex Li
Christopher Madan
Andre Mousseau
Marc Pavlopoulos
Becky Perez
Lisa & Paul Reid
Dan Rowe
Robert Scobie
Grant Sernick
Greg Stewart
Stephanie Taylor Coughlin
Sharon Telem
Joe Thacker
Agata Urbanowicz
Gregory Worsnop
Daryn Wyllie
Golnaz Yekrangian

MBA 2006

5TH REUNION SOCIAL COMMITTEE:
Clare Aker, Colin McDougall
FUNDRAISING COMMITTEE:
Clare Aker, Lisa Dymond, Natalie Edwards, Colin McDougall
TOTAL: \$8,065
PARTICIPATION: 10%
Ivey Society, The First Decade Society
Christie Love
Shane O'Farrell
Kenric S Tyghe

Other Annual Fund Contributions
Anonymous
Anonymous
Clare Aker
Salman Ali
David Bassin
Roger Chang
Trevor Davison
Lisa Dymond (Wiens)
Natalie Edwards
Lisa Ellis
Chris Guillon
Min He
Xiao Luo
Delia QiaoDi Pan
Paula Schutz
Carlos Vicens
John Wallis
Chen Yang

MBA 2007

TOTAL: \$7,214
PARTICIPATION: 6%
Ivey Society, Benefactor
Wei Li
Darwin Smith

Ivey Society, The First Decade Society
Michael Liebrock
Michael Lu
Krista Schiestel
Vijay Viswanathan
Other Annual Fund Contributions
Anonymous
Anonymous
Anonymous
Anonymous
Ryan Bell
Efrem Berman
David Callum
Yingdong Chen
Gina Chong
Prashant Dube
Brent Hutzel

*Ivey Society
Leadership
Levels*

\$10,000+
Founders' Circle

\$5,000–\$9,999
Deans' Circle

\$2,500–\$4,999
Patron

\$1,000–\$2,499
Benefactor

\$100–\$999
The First Decade
Society

Keun Ho Lee
Raveena Maheshwari
Alexander Markin
Nadia Montecalvo
Ilana Valo & Dr Josh Silvertown
Jeff Switzer
Raghu Viswanathan
Jun Wang
Eva Wen
Donna W X Zhang

MBA 2008

**CLASS AGENTS: ANUJ
CHANDARANA, IRFAN DAYA,
TREVOR HAND, LYNDSEY
PASSMORE**

TOTAL: \$4,752

PARTICIPATION: 6%

Ivey Society, Benefactor
Anonymous

**Ivey Society, The First
Decade Society**

Michael Hornby-Smith
Aaron Minocha
Jennifer Mitchell
George N Nikopoulos
Sameer Panjwani
Stephen Stewart

**Other Annual Fund
Contributions**

Colin Bogar
Blair Fraser
Michelle Grech
Andrew Haigh
Trevor Hand
Matthew Irwin
Eric Kung
Matthew LeQuelenec
Jean-François Letarte
Carlo Roque
Saqib Syed

MBA 2009

CLASS AGENT: CHRIS LAU

TOTAL: \$9,290

PARTICIPATION: 11%

**Ivey Society, The First
Decade Society**

Anonymous
Mukul Ahuja
David Atkinson
James Biggar
Selena Billesberger
Diana Caldana
Kevin Callahan
Dr Jeffrey Cao
Laurence Chiu
Karen Ying Fang
Patrick Farrell
Naser Farzan
Christopher Green

Imad Harb
William Hooper
David Jagodzinski
Matthew John
Rami Kar
Kate Lawrence
Tom Maryniarczyk
Dr Joseph Mocanu
Charles Newton Price
Louis-Philippe Patry
Karthik Ramakrishnan
Senay Redda
Tony Rizzi
Siddharth Samartha
Chander Sehgal
Ashish Vashisht
Sanjiu Zhu

**Other Annual Fund
Contributions**

Karen Cheung
Scott Gryba
Shaheen Mawani

MBA 2010

TOTAL: \$8,880

PARTICIPATION: 17%

**Ivey Society, The First
Decade Society**

Anonymous
Sunil Acharya
Andrea Adams
Elizabeth Anton
Layth Ashoo
Kristine Beese
Adam Bortolussi
Jared Breski
Joshua Chandler
Ani Chudasama
Beth Cole
Katie Daly
Patrick Davis
Kyle D'Silva
Clayton Feick
Derrick Fournier
Michael Geith
Vanja Gorazi
Ryan Goren
Sanam Hadavi
Dillon Johnson
Jamie Kasprowicz
Mrinali Kaul
Adir Koschitzky
Jyotsna Krishan
Juan Lastra
Pema Lhalungpa
Gustavo Lora
Deborah A M Lucas
Peter MacEwen
Maheen Memon
Vincent Mok
Nathan Pfrimmer

Allison Price
Omar Qutub
Lisa Ruigrok
Yuan Shi
Jonathan Smithson
Shanti Suppiah
Andre Tilban-Rios
Peter Walker
Susan Wiens
Stuart Wilson
Fraser Wiswell
Diana Wong
Karen Yang
Todd Zeligman

**Other Annual Fund
Contributions**

Kristine Beese
John (Qiang) Cao
Kamna Mirchandani

MBA 2011

CLASS AGENT: CYRUS ZAHEDI

TOTAL: \$6,438

PARTICIPATION: 12%

**Ivey Society, The First
Decade Society**

Karime Abdel-Hay
Jonathan Batson
Neha Bhasin
Arvind Chahal
Heslie Chua
Kristen Cornell
Diana Di Luca
Razy Farook
Daniel Giacinti
Robin Guron
Stephanie Ho
Rebecca Hogan
Rachael Ibey
Grant Isaac
Erich L Isopp
James Larsen
Ed Lee
Wah-Seng Lim
Katie Anne MacInnis
Daniel Moro
Maria Perekotiy
Michael Pooley
Christopher D Richard
Jennie Rittberg
Dima Saghir
Jonathan Scarlett
Sutirtha Sengupta
Oli Small
Andrea Sum
Joseph Tai
Paul von Martels
Andrew Webster
Caleb Yong
Ahmed Yousef

**Other Annual Fund
Contributions**

Tiffany Chung
Victor Diab
Michael Forcht
Daniel Giacinti
Neha Khera
Jennifer Lomax

MBA 2012

**Ivey Society, Founders'
Circle**

David Wood

**Other Annual Fund
Contributions**

Alex McMurray

MSc 2011

**Ivey Society, The First
Decade Society**

Anonymous
John-Jeffrey Laxton

**Other Annual Fund
Contributions**

Tarek Amin
Mihaela Chira
Ioannis (John) Diogenous
Kevin Doodnath
Weiwei Feng
Samantha Gin
Mobeen Hassan
Timothy Huijts
Fatima Imtiaz
Anurag Kamat
Adam Kauppi
Kuan Lee
Amanpreet Makkar
Mudasir Marfatia
Francis Matlary
Sherisse McLaughlin
Arjun Mohan
Soubhagya Mohanty
Adrian Pfammatter
Cheng Qian
Rebecca Risberg
Xue Rui
Na Shi
Benjamin Simsa
Mikko Tala
Bushra Tobah
Zixin Zhang

EMBA & VEMBA

In recognition of their loyal support, donors who have supported the School for five or more consecutive years are listed in bold.

EMBA 1993

Ivey Society, Benefactor
Tom Greco

Other Annual Fund Contributions
Anonymous

Charlotte S Ip
John Clark Sloan
Clarke Walker

EMBA 1994

Ivey Society, Founders' Circle

Janet De Silva

Other Annual Fund Contributions
Janet Heisey
Gary Krikler

EMBA 1995

Anonymous
Pamela Stevenson
Jim Zoras

EMBA 1996

David Craig
Gino Trigiani

EMBA 1997

Ivey Society, Founders' Circle
Lana & Tim Hockey

Ivey Society, Benefactor
Claire Duboc

David C Edwards

Other Annual Fund Contributions
Peter Inman
Paul Lott
Beth Shaw

EMBA 1998

Anonymous
Blaine Dalby
Derek Gould
Rick Hartmann
Francesco J Miscio
Dariusz Piotrowski

EMBA 1999

Ivey Society, Patron
Luc Vanneste

Other Annual Fund Contributions
Gordon Albini
Michael Aniballi

EMBA 2000

Perry Lea

Patricia S T Ling & Chun P Ling

John S MacCharles

Brian McGregor

David Newall

Agako Nouch

Frank Sartor

EMBA 2001

Ivey Society, Deans' Circle
Judy Fairburn

Ivey Society, Benefactor
Bradley Erasmus (HK)

Other Annual Fund Contributions
Michael Costa
Alan Uffelmann

EMBA 2002

Ivey Society, Benefactor
Dan Vickery

Joseph Yu (HK)

Other Annual Fund Contributions
Lesley Bell
Harvey Naglie

EMBA 2003

Ivey Society, Patron
Michael & Irene Fong (HK)

Ivey Society, Benefactor
John Chettleburgh

Other Annual Fund Contributions
Anonymous
Joaquim Balles
Claudio De Vincenzo
David Marshall
John Mountain
James Ramsay
Paul Redmond

EMBA 2004

Ivey Society, Deans' Circle
Linda & Clay Ullrich

Ivey Society, Patron
Pau Kit Kwan (HK)

Other Annual Fund Contributions
John P Andrews
Christopher Emery
Sandeep Grewal
Lori Kirkpatrick
Craig Pattinson
Daniel Sin

EMBA 2005

Ivey Society, Benefactor
Virginia Sanchez (HK)

Other Annual Fund Contributions
Mike Atkinson
Michael Jack
Marc Lacoursiere
Michael Sparling
Timothy Stanley
Ping Yan

EMBA 2006

Ivey Society, Patron
Stanley Luk (HK)

Ivey Society, The First Decade Society
Peter Caldwell

Other Annual Fund Contributions
Andrew Bartley
Harsch Khandelwal
Samuel Nisbett

EMBA 2007

Ivey Society, Benefactor
Vince Cascone

Ivey Society, The First Decade Society
Nina Layla Chadha

Other Annual Fund Contributions
Stephen Bolton
Joan Dal Bianco
Ryan Rodrigues

EMBA 2008

Ivey Society, Benefactor
Michael Foran

Norman Si Pang Ng (HK)

Ivey Society, The First Decade Society
Anonymous
John Pappas

Other Annual Fund Contributions
Anonymous
Victor Adesanya
Edgar Barragan
Edward Glavina
Michael Jolliffe
Stephen Weishar
Jeffrey Wu

EMBA 2009

Ivey Society, Patron
Hugh McMullan

Ivey Society, The First Decade Society
Andrew Bass
Mark Hancock
Kazuhito Kobayashi
Bruce Reid

Other Annual Fund Contributions
John Fleet
Fariba Rawhani
Jimmy Wang

EMBA 2010

Ivey Society, Benefactor
Lynda & Russ Bruch

Ivey Society, The First Decade Society
Michael Chisholm
Lawrence Tomlin

Other Annual Fund Contributions
Heather Wicken

EMBA 2011

Ivey Society, The First Decade Society

Anonymous
Anonymous
Anonymous
Anonymous
Anonymous
Anonymous
Matt Ambrose
David Anderson
Corey Anquetil
Aida Bejte
Laura Blythe
Andres Cardona

Irena Cerovina-Supic
Alfredo Chan
Andrew Connochie
Benjamin Craig
Mario da Silva
Dan Dragoman
Grant Evashkevich
Carolyn Ford
Neil Goldwax
Gavin Gurusinghe
Gregory Hall
John Henderson
Sandra Henkel

Chris Kissoon
Matthew Lang
Eric Latalladi
Jason Leeson
Dean Leesui

Mark Liberman
Robert Paolino
Duane Pike
Brad Rogers
Richard Samuel
Stephen Sandre
Robert Schenkel
Joshua Tepper
Dr Gary Tithecott
John Trisic
Andrew Weston
Suzanne Yelle
Nanci York

Other Annual Fund Contributions
Catherine Alexson

EMBA 2012

Ivey Society, The First Decade Society
Kevan O'Leary

VEMBA 1997

Ivey Society, Benefactor
Barry L Wilks

VEMBA 1998

Ivey Society, Patron
Leslie Stephenson

Other Annual Fund Contributions
Blaine Dalby
David McElhanney
Nagib Premji
David Rankin
Leslee Thompson

VEMBA 1999

Ivey Society, Benefactor
Frederick Swaine

Other Annual Fund Contributions
Jacques Blais
James Cunningham
Susan Hollingshead
Claude Lariviere
Kathy Munro
Patricia L Sproat

VEMBA 2000

Ivey Society, Benefactor
Suzanne Gouin

Other Annual Fund Contributions
Anonymous
Richard Quesnel

VEMBA 2001

Ivey Society, Deans' Circle
Judy Fairburn

Other Annual Fund Contributions
Robert A Baker

VEMBA 2002

Ivey Society, Benefactor
Marvin Holmen

Other Annual Fund Contributions
D P Airey

HBA

In recognition of their loyal support, donors who have supported the School for five or more consecutive years are listed in bold.

HBA 1945

Lawrence Martello

HBA 1946

65TH REUNION SOCIAL COMMITTEE:

G R (Bob) Blake
Herbert Ballantyne
G R (Bob) Blake
Carl Woodward

HBA 1947

Ivey Society, Founders' Circle

Dr Richard M Ivey

Other Annual Fund Contributions
Robert Beacom

HBA 1949

Mack Chrysler
Stewart Cornell

HBA 1950

Ivey Society, Benefactor
Richard Sharpe

Other Annual Fund Contributions
Kenneth Belbeck

HBA 1951

60TH REUNION SOCIAL COMMITTEE:

Robert A Purdom

Ivey Society, Founders' Circle
The Late Samuel W McCoy

Ivey Society, Benefactor
Fred Bradley

Jean & Ken Harrigan
Herbert Stein

Other Annual Fund Contributions
Donald Copland
Edward Milliken

HBA 1952

Donald Blanchard
Donald Gibson
William Louth

HBA 1953

Ivey Society, Founders' Circle

Colin L Hubbling
Robert Hubbling

Ivey Society, Deans' Circle
Cameron Calder

Ivey Society, Benefactor
Margaret & Jim Fleck
Douglas Heagle
Hugh Morris

Other Annual Fund Contributions
Michael Ashton
Roger Doe
Robert Power

HBA 1954

Ivey Society, Benefactor
Paul Murray

Other Annual Fund Contributions
William Evans
John Johnston
Douglas Page
David Poore
Alan Querney
Ronald Ray
Frank W Rowden
Richard Tafel

HBA 1955

Ivey Society, Benefactor
Bruce Deans

Hon Donald R Getty

Other Annual Fund Contributions
Anonymous
Robert Hendry
Lucien Pare

HBA 1956

55TH REUNION SOCIAL COMMITTEE:

John E Farley, Dr Robert G Taylor

Ivey Society, Founders' Circle
George S Dembroski

Other Annual Fund Contributions
Anonymous
Robert Barnard
Ronald Collyer
Hugh John Cook
Shirley & Bill Eichenberg
Darrel R McLaughlin
Roy Steel

HBA 1957

Ivey Society, Benefactor
David R Gracey

Other Annual Fund Contributions
Paul Condon
Donald S Durkee

Janis I Jente
Joan & Keith Johnston
William Kritsch
Donald Noble
Wayne Penny
Ronald J Poth
Robert Shields
Charles Wells
Bill Wood

HBA 1958

Ivey Society, Benefactor
Geoffrey W Clarkson
The Late Roger Emery
Douglas Reid

Other Annual Fund Contributions
David Eng
David Johnstone
John Sloan
Adam Telfer

HBA 1959

Ivey Society, Founders' Circle

Tom Brent
Gerald Hipple

Ivey Society, Benefactor
Jon K Grant
Donald Morrison

Other Annual Fund Contributions
Edward Y Baker
Roderick Evan Brown
Charles Kimball
Geoffrey Mitchell

HBA 1960

Ivey Society, Founders' Circle
John R Currie

Ivey Society, Benefactor
Alexander Eastwood

Other Annual Fund Contributions
Robert Bosworth
Justice B T Granger
George Hakojarvi
John R Hall
Dr & Mrs John A Humphrey
John Mills

Ivey Society Leadership Levels

John Ricketts
Robert Violette
Professor Douglas Westgate

HBA 1961

50TH REUNION SOCIAL COMMITTEE:
J Peter Arnold

Ivey Society, Benefactor
Richard Innes

Other Annual Fund Contributions
Peter F Hancock
Hon Tom Hockin
Brock Pilkey
Uldis J Uiska
Donald C Willan

HBA 1962

Ivey Society, Founders' Circle
Larry Shaw

Ivey Society, Benefactor
Richard J Thorpe

Other Annual Fund Contributions
Bob Burns
Robert Fenn
David Grant
Peter Knoepfli
J Christopher Lay
Douglas Love
Denton Miller
Ernest Steward
Robert J Taylor
Peter Walter
Douglas Young

HBA 1963

Ivey Society, Benefactor
Dickson Rewbotham

Other Annual Fund Contributions
J Allan Finlayson
Glen Heximer
Joseph Hofer
Dave Martin

HBA 1964

Ivey Society, Founders' Circle
W C Wood Foundation

Other Annual Fund Contributions
John G Craig

\$10,000+
Founders' Circle

\$5,000–\$9,999
Deans' Circle

\$2,500–\$4,999
Patron

HBA 1965

Ivey Society, Founders' Circle
Denyse Chicoyne & Serge Gouin

Ivey Society, Benefactor
Ian R Campbell
Ron Clark
Allan Jackson
Edward Kernaghan
Dennis W Vollmershausen
Paul Williamson

Other Annual Fund Contributions
Monica & John Carr
John Carter
Cyn & Jack Cronkwright
Michel David
James D Keenleyside
Ron Smith

HBA 1966

Fredrick Brooks-Hill
Richard Lettau

HBA 1967

Ivey Society, Deans' Circle
Aubrey & Marsha Baillie

Gary Barnes

Ivey Society, Benefactor
John Burton

Other Annual Fund Contributions
Anonymous
Anonymous
Garry Dubecki
Paul Fogh-Dohmsmidt
Len Lee
Marg & Ted Morrow

HBA 1968

Ivey Society, Founders' Circle
Glenn Jones

Ivey Society, Benefactor
Gary Colter
Douglas L Derry
J Edward (Ted) Johnson
Ralph E Lean
Gary West

Other Annual Fund Contributions
David Fotheringham
Lynn Glenn
Len Lee
Joseph Sinclair
William Trevena

\$1,000–\$2,499
Benefactor

\$100–\$999
The First Decade Society

HBA 1969

Ivey Society, Founders' Circle

Gilles G G Ouellette

Ivey Society, Patron
Russel Robertson

Other Annual Fund Contributions
Harold Hutner

HBA 1970

Ivey Society, Founders' Circle
Bob Shearer

Other Annual Fund Contributions
Larry Adamson
Richard Fiebig
Robert Gibson
Georges L Hebert
Jane & Tim Marlatt

HBA 1971

40TH REUNION SOCIAL COMMITTEE:

Jim Hall, David E Neil, Norman D Thomas

TOTAL: \$75,490

PARTICIPATION: 9%

Ivey Society, Founders' Circle
Henry Cheng

Barbara Fraser & Ian Fraser
Arkadi Kuhlmann

Ivey Society, Benefactor
R Peter Gillin
Jim Hall
Daniel Scouler

Other Annual Fund Contributions
Brian Babcock
Ted Gordon
Rob MacKenzie

HBA 1972

TOTAL: \$21,552

PARTICIPATION: 8%

Ivey Society, Founders' Circle
Richard W Ivey

Ivey Society, Deans' Circle
Douglas Greaves

Ivey Society, Patron
Charley Peebles

Ivey Society, Benefactor
Bob Schram

Other Annual Fund Contributions
M James Evans

HBA

In recognition of their loyal support, donors who have supported the School for five or more consecutive years are listed in bold.

Chuck Herod
John McKinnon
John Needham

HBA 1973

TOTAL: \$37,227
PARTICIPATION: 20%

Ivey Society, Founders' Circle

Peter B Gudewill
Susanne & Martin Thrasher

Ivey Society, Deans' Circle

David Holmes

Ivey Society, Benefactor Murray Chant

Don Darroch
Robin Dow
Gerard P Murphy

Other Annual Fund Contributions

John Alton
Bruce Barton
Leonard J Cade
Robert d'Albenas
Anson Frost
Michael Hayes
Jim Howe
Edward Postrozny
Jim Reynolds
Don Ridpath
Alan Small

HBA 1974

CLASS AGENT: MATT HANNON
TOTAL: \$34,806
PARTICIPATION: 16%

Ivey Society, Founders' Circle

Anonymous

Ivey Society, Deans' Circle

Patrick Crowley
Hugh MacDiarmid

Ivey Society, Patron

Michael Schwenger
Lino (Lee) Sienna
Teresa & John Vander Hoeven

Ivey Society, Benefactor

Bradley Flowers
Matthew S Hannon
William O Morris
Bruce M Shirreff
Philip Unger
Mac & Chricket Yule

Other Annual Fund Contributions

Jo Barrington
Greig Clark
Alan High
Rick Lane
Charlie Pickard

Shirley Roberts
Brian Scott
Jackie & Steve Wilkinson

HBA 1975

TOTAL: \$12,168
PARTICIPATION: 7%

Ivey Society, Founders' Circle

Sylvia D Chrominska

Other Annual Fund Contributions

Anonymous
Anonymous
Brian Foster
Robert Luton
Scott Murray
Michael O'Brien
Tadeus Sojczynski

HBA 1976

35TH REUNION SOCIAL COMMITTEE:

Silvio Di Gregorio, Ian S Grant, Gregory S Greenham, Craig Kennedy, Christopher J Laubitz, Archie M Leach, Jeffrey A Robinson, Janet L Whitney

TOTAL: \$74,930
PARTICIPATION: 11%

Ivey Society, Founders' Circle

Anonymous

Kao Ying Lun, John

Heather & Fraser Latta

Jon Love & Nancy Yeomans Love

John H Simpson

Ivey Society, Benefactor

Silvio Di Gregorio

P Lynne MacInnes
Barb McMurray

Other Annual Fund Contributions

Anonymous
Gord Brown
Raymond Castellan
Craig A Chenoweth
Paul Pickering
Harvey Taraday
Ian Vasey

HBA 1977

TOTAL: \$42,177
PARTICIPATION: 18%

Ivey Society, Founders' Circle

Sam Gudewill
Randy B M Royer

Ivey Society, Patron

Marisa Kwok

Ivey Society, Benefactor

Roderick W Hampson
William Kiff
Paul W Robertson
Jill & Kevin Yousie

Other Annual Fund Contributions

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Geoff & Nancy Browne
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Donald Dinnin
Lois Elliott Fraser
Georges Houde
Eric Jones
Mary F Killoran
Elaine Stanley
Stephen Wilson
Philip Wisener
Ouzi Zaccai

HBA 1978

TOTAL: \$75,308
PARTICIPATION: 12%

Ivey Society, Founders' Circle

Nesbitt Family

Barbara G Stymiest

Ivey Society, Deans' Circle

Dean Connor

Ivey Society, Benefactor

Judith & Jonathan Cooperman
D Bruce Henning

Other Annual Fund Contributions

Anonymous
Carl Baker
Robert Duncanson
Gilles Gagnon
Doreen E Harvey
Blaine Hobson
Rychard Lardner
Richard Russell
Robert E Simpson
Luke Sklar

HBA 1979

TOTAL: \$63,064
PARTICIPATION: 16%

Ivey Society, Founders' Circle

Darlene & Perry Jeffery
Chris & Michael McCain
Doug McGregor
Patrick Weber & Marti Morfitt

Ivey Society, Deans' Circle

Michael Rolland

Ivey Society, Patron

Randolph Dietrich
Ivey Society, Benefactor
Shelagh Donovan & Michael Boyd
John Fursey

Other Annual Fund Contributions

Anonymous
Peter Ballantyne & Margot Howard
J Jay Brown
David Greer
Keith McEachern
Robert D Snowdon
Ann Sutherland
Paul Switzer
Peter F Thom
Lorraine Trotter & Mike Bruce
Douglas Wall
Jim Yardy

HBA 1980

TOTAL: \$35,146
PARTICIPATION: 16%

Ivey Society, Founders' Circle

Deb Barrett
Mark Cowie

Ivey Society, Deans' Circle

Staffen Family

Ivey Society, Benefactor

Oscar Belaiche
Cheryl Davidson
Steven Sims

Other Annual Fund Contributions

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Anonymous
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Bruce Barber
Eileen M Brown
David Carroll
Martha Day
Donald Lang
David Lewis
David J Markle
Douglas L Moody
Edward Piwkowski
Michael Rugar
David Thompson
Douglas Warwick

HBA 1981

30TH REUNION SOCIAL COMMITTEE:
Eric Johnson, Kevin R McGraw, Lisa Penny

FUNDRAISING COMMITTEE:

Stewart C Burton, Lisa Colnett, Daniel Devlin, Eric Johnson, Dave DesLauriers, Tim MacDonald, John McFadden, Lawrence Pentland, Jacqueline Wilson, Scott Wilson

TOTAL: \$1,022,024
PARTICIPATION: 47%

Ivey Society, Founders' Circle

Sarah Abell Evans

E Scott Beattie

Stewart C Burton
Kathleen & Ron Close
Lisa Colnett

David DesLauriers

Daniel A Devlin

Tim MacDonald

Jeffrey Orr & Suzanne Legge

Nora Aufreiter & Lawrence Pentland

William J Quinn

Michael G Tevlin

Ivey Society, Deans' Circle

Scott & Jacqueline Wilson

Ivey Society, Patron

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Ken Pinder

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Other Annual Fund Contributions

Anonymous
Anonymous
Anonymous
Anonymous
Louise Adams
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Eric Ian Johnson
Herald Krimmer
S Pennock
Lisa & Stuart Penny

David Robison

Brian F Smith

David Smith

Ernie Spraggs

Keeth Stone

David Town

Jane Yates

Jim Zalusky

HBA 1982

TOTAL: \$42,197
PARTICIPATION: 10%

Ivey Society, Founders' Circle

Wendy Adams & Wade Oosterman

Rosamond Ivey

Roland T Keiper

Ivey Society, Benefactor

Anonymous

Patrick Horgan

Fraser Johnson

Martin McConnell

Einar Medri

Other Annual Fund Contributions

Paul Badeski

Christopher Dawson

Kerri Golden

Thomas Hinton

Christine MacInnes

Kevin Watson

HBA 1983

TOTAL: \$42,575
PARTICIPATION: 17%

Ivey Society, Founders' Circle

William J Jandrisits

Ivey Society, Deans' Circle

Andrew Barnicke

Tim McGuire

Nicholas Paine

David Wright

Ivey Society, Patron

Robin Hibberd

Ivey Society, Benefactor

Dan Mida

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Other Annual Fund Contributions

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Robert Fish
Bruce Gardner
G Bruce McFee
Paul Methot

Ivey Society Leadership Levels

\$10,000+
Founders' Circle

\$5,000–\$9,999
Deans' Circle

\$2,500–\$4,999
Patron

\$1,000–\$2,499
Benefactor

\$100–\$999
The First Decade
Society

David O'Neil
Elena Peet
Dale Richards
Mary Robertson
Doug Welsh
Warren Yu

HBA 1984

TOTAL: \$44,975
PARTICIPATION: 18%

Ivey Society, Founders' Circle
George A Cope
Ray G Young

Ivey Society, Deans' Circle
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Ivey Society, Patron
Anonymous
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HBA 1985

TOTAL: \$13,315
PARTICIPATION: 18%

Ivey Society, Patron
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Ivey Society, Benefactor
Jeffrey Brown
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Lisa M Pankratz
Dave Postwoj
Jordan Rose
Douglas Stirling
Theresa & Grant Williams

HBA 1986

25TH REUNION SOCIAL COMMITTEE:

Douglas Bartlett, Jamie Clark, Janice E Fisher, Tony Francolini, Cameron P Hicks, Bruce R Jackson, Judy Jarvis, Carol Trattner

FUNDRAISING COMMITTEE:

John A K Francis, Angie Francolini, Hugh Hamilton, Denise C MacDonald, Ian McPherson, Peter Simon, Chris G Tambakis, Mike Thorfinnson

TOTAL: \$409,490

PARTICIPATION: 31%

Ivey Society, Founders' Circle
Paul J Atkinson

John A K Francis
Angie Francolini & Tony Francolini

Brian & Heather Semkowski
Family Foundation
Glenna & Richard Talbot
Chris G Tambakis

Ivey Society, Deans' Circle
Anonymous
Mark Downing

Ivey Society, Patron
Theresa & Robert Scullion
Peter Simon
Roger G Young

Ivey Society, Benefactor
Heidi Morley & Karl Berger
Carmen Edgell
Catherine Hampson & Tom Flynn
Craig & Judy Jarvis
Denise C MacDonald
Ian McPherson
Mike Thorfinnson
David N Wilson
Jamie Ziegel

Other Annual Fund Contributions
Anonymous
Anonymous

Jennifer Bolt
Rob Brown
Kathryn Cronin (Montgomery)
Brian Denega
Michael Glionna
Hugh Hamilton
Therese Loveland
Barry Mannell
Jennifer McNaughton
Thomas O'Brien
Ronald P Reinders
Steve & Alison Ryckman
Kelly Smith
Joy Sterling
Trish Sullivan
Carol Trattner
Adrian Van Monsjou
Jeff Weiss
Bradley Wiley

HBA 1987

CLASS AGENTS: DARIN DESCHAMPS, AL SELLERY

TOTAL: \$62,089
PARTICIPATION: 21%

Ivey Society, Founders' Circle
Darin & Lisa Deschamps

Ivey Society, Deans' Circle
A Ian Aitken
Cynthia J Devine
Paul K Pew

Peter Samson & Cathy Williamson

Alan G Sellery

Ivey Society, Patron
Dino A DiCienzo

Ivey Society, Benefactor
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Todd McCuaig
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Other Annual Fund Contributions
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David Gold
Kevin Higgins
Peter Mathieson
Stuart Morris
David Samuel
Michael Seliga
Robert Stark

HBA 1988

TOTAL: \$36,825
PARTICIPATION: 13%

Ivey Society, Founders' Circle
Brett E B Barakett

Ivey Society, Deans' Circle
Doug Guzman & Sheila Brown

Ivey Society, Patron
Allan Drewlo

Ivey Society, Benefactor
Darrell Wheeler

Other Annual Fund Contributions
Anonymous

Lynda E Bernst
Marina Brock
Shawn Coombs
James Ficzer
Michelle J Foote
Ian Haar
Paul Kalbfleisch
Susan Kurtz
Christine Nalborczyk
Cheryl Radisa
Paul Rogers
Lisa Sanders
Catherine Stedman

HBA 1989

CLASS AGENT: MICHAEL PUN
TOTAL: \$23,553
PARTICIPATION: 15%

Ivey Society, Founders' Circle
Michael B Hill

Ivey Society, Patron
Michael W Pun
Robert Wortzman

Ivey Society, Benefactor
Scott G Bere
Joelle & Sante Corona
Mark Hoogeveen
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Nicole Haggerty
Brent Hubbs
Glen Kearns
Jamil Nazarali
Randal Price
Bradley Rome
Jim Semple
Paul St Amour
Bryan Tatoff
James Verwaayen

HBA 1990

CLASS AGENTS: TIM WATSON, MICHAEL A R WILSON
TOTAL: \$46,353
PARTICIPATION: 19%

Ivey Society, Founders' Circle
Michael A R Wilson

Ivey Society, Deans' Circle
David P Dal Bello
Greg & Tracy Guatto

Ivey Society, Benefactor
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Loris Lazzar

Bradley Radin

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Timothy W Watson
Michael Wilson

HBA 1991

20TH REUNION SOCIAL COMMITTEE:
Kevin Condon, Rosemary Li-Houpt

FUNDRAISING COMMITTEE:
Steven Bloom, Mark Lewis
TOTAL: \$75,110
PARTICIPATION: 19%

Ivey Society, Founders' Circle
S W Eddie Law

Ivey Society, Deans' Circle
Mark Lewis

Ivey Society, Patron
Teresa Ho

Ivey Society, Benefactor
Anonymous
Andrea & Joseph Bergstein
Steven Bloom
Kimberly Facca & James Barltrop
Isabelle Trempe

Other Annual Fund Contributions
Laura Berkmortel

Todd Cowan
Craig Ellis
Mark Layne
Rosemary Li-Houpt
Lorne Potash
Greg Schinkel
Jill R Schnarr
Angela M Schneider
Lori Shapiro
John Stiefelmeyer

HBA 1992

TOTAL: \$8,275
PARTICIPATION: 14%

Ivey Society, Patron
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Ivey Society, Benefactor
John Angus Fraser
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Other Annual Fund Contributions
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Robert Lombardi
Susan Lucas
Keith McClocklin
Thomas Pressello

Stephen Taran
Olaf Weckesser

HBA 1993

CLASS AGENT: KEVIN O'BRIEN
TOTAL: \$24,899
PARTICIPATION: 21%

Ivey Society, Deans' Circle
Yolanda & David Campbell

Ivey Society, Patron
Andrea & Kevin O'Brien
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Ivey Society, Benefactor
Shawn D Aspden
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Pauline Martin & Family
Geoffrey L Matlow
John McNain
Paula J Puddy
Nigel P Robertson
Gordon V Sandford
Darren J Wallace
Glen Webster
James R Witmer

HBA 1994

TOTAL: \$9,071
PARTICIPATION: 12%

Ivey Society, Patron
William Balassone
Ryan Gledhill

Ivey Society, Benefactor
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Chanda Carr & Peter
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Other Annual Fund Contributions
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Jeffrey Bell
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Karin Wiens
Peter Wilcox
Krista K Wylie
Kieran Young

HBA 1995

TOTAL: \$4,400
PARTICIPATION: 14%

Ivey Society, Benefactor
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Joel McLean

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Grant Gibson
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Leon Gurevich
Ellen R Jarmain
Peter Kalen
Christina Maco
Rob & Sandra Montanino
Jeannine Pereira
Paul Takasaki
Laurie Tucker

HBA 1996

15TH REUNION SOCIAL COMMITTEE:
David C Burnie, Reg Jackson, Richard Kim, Kate McQuillan, Sandro Morassutti
FUNDRAISING COMMITTEE:
David Rawlings, Kevin Williams
TOTAL: \$33,500
PARTICIPATION: 10%
Ivey Society, Patron
Tasha & David Rawlings
Kevin Williams

Ivey Society, Benefactor
Richard Kim

Other Annual Fund Contributions
Anonymous
David C Burnie
Cameron Jeffreys
Karin Mueller
Mark Richards
Martha Schrader & Dirk Schrader
Jeem Sirivar
Victoria J Sweeney
Ben Thomas

HBA 1997

CLASS AGENT: ELIZA O'NEIL
TOTAL: \$17,180
PARTICIPATION: 21%

Ivey Society, Founders' Circle
David Wood

Ivey Society, Deans' Circle
Ryan Finch

Ivey Society, Patron
Sandra Bosela

Ivey Society, Benefactor
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Chris Dorland
Joseph J Lo
Eliza O'Neil
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Marco Petta
Todd M Purdy
Judith Schulich
Greg Secko
Angela & Michael Switt
Lauren Weinzwieg
Andrea Young

HBA 1998

CLASS AGENTS: AINDREA CRAMP, BRIAN HUEN
TOTAL: \$4,701
PARTICIPATION: 12%
Ivey Society, Benefactor
Andrea Cramp
Mark Murski
Matthew Sheahan

Other Annual Fund Contributions
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Ted Jennings
Jason Menard
David Nash
Andrew Stewart
Tracey Thomm
Scotty Vanderwel
Daryn Wyllie

HBA 1999

TOTAL: \$14,516
PARTICIPATION: 21%

Ivey Society, Patron
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Daniel Fong

Ivey Society, Benefactor
John Bayliss
Stuart Elman
Nicole T (Piscione) Musicco
Phillip Pon

Other Annual Fund Contributions
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B G Foster
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Alan Lever
Robert & Amanda Levine
Lee Merovitz
Ryan Morris
Matt J Nicholls
Eric Plesman
Dan Shadd
Elaine Shiu
Andrew Smith
Stanley Tse

HBA 2000

CLASS AGENTS: STEFAN BORTOLUSSI, DAVIN LI, MIKE RITCHIE
TOTAL: \$7,134
PARTICIPATION: 10%

Ivey Society, Patron
Michael Ritchie

Ivey Society, Benefactor
Scott L Zack
Ivey Society, The First Decade Society
Duska Kennedy & Andrew Kennedy

Other Annual Fund Contributions
Anonymous
Michael & Jaclyn Barr
Stefan P Bortolussi
Jeffrey Brown
Kris Galashan
Chris Lumley
Sara McCormick
Shelley Rastogi
Darryl Rose

HBA 2001

10TH REUNION SOCIAL COMMITTEE:
Jonathan J Anderson, Michael Lazarovits, Vuyiswa M'Cwabeni, Asheefa Sarangi
FUNDRAISING COMMITTEE:
Trevor Hand, Maly Hout Bernstein, James Kay
TOTAL: \$4,193
PARTICIPATION: 6%
Ivey Society, Benefactor
Sunny Mehra
Mark Schachter

Other Annual Fund Contributions
Anonymous
Ram Amarnath
Jaclyn & Michael Barr
Ethan & Maly Bernstein
Jeffrey DeBlock

Trevor Hand
James Kay
Ginny Lee Sterling
Robyn Sacks

HBA 2002

TOTAL: \$5,190
PARTICIPATION: 9%

Ivey Society, Benefactor
Jeff & Amy Baryshnik

Ivey Society, The First Decade Society
Kate Lawrence

Other Annual Fund Contributions
Anonymous
Anonymous
Anonymous
David Brebner

James Brooks
Winnie Cheng
Peter Christamtsis
Pavithra Dharwarkar
Adrian Dougherty
Reuben N Ellis
Ryan Gendron
Erin Huff
Nick Koutsoukis
Olivia Lee
Ashish Ondhia
Jeffrey D Wilson

HBA 2003

TOTAL: \$1,870
PARTICIPATION: 5%

Anonymous
Anonymous
Anonymous
Aly Champis
Keren Ehrenfeld
David Fugman
Marco Malerba
Brian McWilliams
Andrew Parkes & Bill Parkes
Andrew & Neeta Sarta
Kevin Saskiw
David Simons

HBA 2004

CLASS AGENTS: ROZ ANGUS, CANDICE CARSON, JENNI DENNISTON, DAVID FRENCH
TOTAL: \$4,507
PARTICIPATION: 9%

Ivey Society, Benefactor
Kenyon Tse

Ivey Society, The First Decade Society
Jared Breski
James Kim

Other Annual Fund Contributions

Anonymous
Anonymous
Lisa Bean
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Matthew Burbridge
Robert Cherun
Jennifer Denniston
Nicolas Doin
Ebrahim El Kalza
James Guttman
Sohail Lalani
William Leibel
Raymond Ling
Seth Ross
Daniel Sorger
Stacey Weisberg

HBA 2005

CLASS AGENT: STEVE KENNING
TOTAL: \$6,527
PARTICIPATION: 7%

Ivey Society, Benefactor
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Ivey Society, The First Decade Society
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Benjamin Sucher
Mark Trovato
Ryan Urban
Daniel Zatzman

HBA 2006

5TH REUNION SOCIAL & FUNDRAISING COMMITTEE:
Chris Candy, Elana Chan, Kristen Cornell, Christopher Cruz, Courtney Harbin, Aaron Hay, Bill Hennessey, Sabrina K Ceccarelli, Brian Polsinello, Shaloo Savla, Monica Tang, Anton Vidgen, Shamez Virani, Kimberly Yeung

*Ivey Society
Leadership
Levels*

\$10,000+
Founders' Circle

\$5,000–\$9,999
Deans' Circle

\$2,500–\$4,999
Patron

\$1,000–\$2,499
Benefactor

\$100–\$999
The First Decade
Society

TOTAL: \$18,534
PARTICIPATION: 7%

Ivey Society, Deans' Circle
Staffen Family

Ivey Society, Benefactor
Christopher Cruz

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Adam Bortolussi

Kristen Cornell
Derrick Fournier
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Johnathan Gibson
Courtney Harbin
Amanda Hsueh
Franky Ng
Brian Polsinello
Kasia Smith
Lisa (Shore) Turner
Anton Vidgen
Shelly Wu
Kimberly Yeung

HBA 2007

TOTAL: \$4,013
PARTICIPATION: 7%

**Ivey Society, The First
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Oli Small
Matthew Sobczyk
Matt Vines

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Andrew Rapsey
Emilka Sage
Tanya Tay
Ruth Teng
Harish Venkatesh
Nicole Verkindt
Calvin Yu

HBA 2008

TOTAL: \$4,315
PARTICIPATION: 7%

Ivey Society, Deans' Circle
Staffen Family

**Ivey Society, The First
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Robert Davis

Rahim Ladak
Sara Lear
Reed McDonnell
Geoffrey McLeod
Neil Peet
Max Torokvei

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Anonymous
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HBA 2009

CLASS AGENT: LISA KENDRICK
TOTAL: \$3,715
PARTICIPATION: 4%

Ivey Society, Benefactor
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Igor Lukac
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Dustin Maleganeas
Scott Reaume
Ryan Riese
Ian Shaw
Stephen Shedletzky
Suhashini Vittal

HBA 2010

**CLASS AGENTS: ASHLEY
KENNEDY, RICHARD WONG**
TOTAL: \$3,761
PARTICIPATION: 10%

**Ivey Society, The First
Decade Society**
Anonymous

Burke Adams
Mila Bojic
Jory Cohen
Charles Dieu
Emily Du
Jennifer Eldridge
Britney Fleischmann
Clare Herlihy
Tasom Jeong
Telha Khattak
Stephanie Laks
Kristine Leavitt
Richard Martin
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Natasha Neal
Lauren Riggins
Tarak Saha
Chris Selby
David Sklash
Markus Sturm
Alex Sy
Karen L Thorne
Jonathan To
Mark Townsend
Richard Wong
Jessica Woods
Philip Young

**Other Annual Fund
Contributions**
Anonymous

Andrea Csiba
Mitch Freed
Josh Howard
Ashley Kennedy
Tansik Koyuncu
David Leith
Mudasir Marfatia
Rebecca Risberg

HBA 2011

CLASS AGENT: RYAN CHANG
TOTAL: \$4,730
PARTICIPATION: 11%

**Ivey Society, The First
Decade Society**
Anonymous

Lauren Amato
Meredith Bacal
Jason Bae
Meghan Bridges
Jaclyn Cairns
Stephanie Cheung
Harriet Chung

Nhu Thao Dang
Jeffrey Dill
Merv D'souza
Bader Elkhatib
Aman Gandhi
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Melanie Thomas
Sydney van Delft
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Bradley Wong
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Katelyn McIntyre

DBA

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Terrence Stafford
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PhD

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Dr Rebecca Grant & Dr David McCutcheon

Fraser Johnson
Shige Makino

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Dr Dominic Lim

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Contributions**
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HBA 2012

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2011 Highlights

2011 Highlights

JANUARY

Donald L Triggs Lecture – David Emerson sees opportunities ahead

David Emerson, a noted politician and member of the Queen's Privy Council, shared insights at the annual *Donald L Triggs Lecture in International Business*. High-level connections with growing emerging world powers, such as China and India, will have a significant impact on Canada's future international business relationships, stature and profile, and the opportunities they bring.

PROFESSOR PAUL BEAMISH PUBLISHES 100TH PAPER

Paul Beamish, HBA '76, PhD '85, and an award-winning researcher, reached a career milestone by publishing his 100th research paper, titled "Geographic and Product Diversification in Charitable Organizations." The paper was published in the *Journal of Management*.



FEBRUARY

FAIRFAX CEO SHARES INVESTING INSIGHTS

Prem Watsa, MBA '74, Chief Executive Officer of Fairfax Financial Holdings Ltd., shared his approach on value investing with Ivey students. Known as Canada's Warren Buffett, Watsa enabled Fairfax to be one of the few financial companies to thrive during the economic crisis.

MARCH

Michael McCain outlines Maple Leaf strategies

Michael McCain, HBA '79, Chief Executive Officer of Maple Leaf Foods, spoke to MBA students about the strategies that helped his company weather the listeriosis outbreak in 2008.

MBA STUDENTS TAKE TOP PLACE

Four Ivey MBA students won first place in the 6th Annual Boston University International Tech Strategy Business Case Competition. The students, James Larsen, Paul von Martels, Hussein Govani, and Daniel Moro, took home first place among 16 MBA teams from around the world.

Michiel Leenders recognized for leadership

Michiel (Mike) Leenders, Professor Emeritus, founder and director of the [Ivey Purchasing Managers Index](#), received the John H. Hoagland Award for Distinguished Service for his contributions to the field of purchasing and supply management.

Adrienne Clarkson keynote speaker at sustainability conference

Former Governor General Adrienne Clarkson was among leaders to speak at a student-organized sustainability conference that engaged the public and the Ivey community in a discussion about sustainable growth.



APRIL

HBA students win top spot at global case competition

Meghan Bridges, Cameron Bossert, Will Meneray and Brendan Stevens, all HBA '11, won the Global Business Case Competition at the Foster School of Business at the University of Washington.

Learning Through Action raises \$31,000

Ivey students raised more than \$31,000 for the Boys and Girls Club of London by selling lemonade at more than 70 stands in London and Toronto. The project was part of a Learning Through Action course, which gives students a chance to apply their knowledge and leadership with action that gets results.



MAY

Index reflects entrepreneurs upbeat about economy

With the generous support of KPMG Enterprise, the Ivey Entrepreneurs Index – released twice a year and reflecting the economic outlook of Canada's entrepreneurs – indicated business owners were upbeat about the economy, with 92 per cent expecting revenues to increase.

ANNE SNOWDON APPOINTED CHAIR

Nurse, inventor and business professor Anne Snowdon was appointed Chair of the Ivey International Centre for Health Innovation.

JUNE

Report calls for water tech innovation

Ivey's Lawrence National Centre for Policy and Management launched a report that called for business, government and academia to consider stricter conservation, efficiency and economic competitiveness through innovative water technologies, at the Canadian Water Summit held in Toronto.

Ivey Publishing expands distribution through iTunes

Ivey's vast library of business cases is now partly available through Apple's iBookstore. The new distribution channel brings Ivey's cases to the attention of a wider audience, said Paul Beamish, Director of [Ivey Publishing](#), in a story reported by FT.com: "It supports our emphasis on making Ivey cases easily accessible to everyone." Ivey Publishing began with more than 500 cases available for download at \$3.99 each through the free iBooks app for iPad, iPhone or iPod touch or at [www.itunes.com](#).

OCTOBER

Homecoming at Ivey's new home

Dean Stephenson welcomed more than 1,000 alumni and friends who reunited at the School's new building for Homecoming 2011. This year's Ivey Distinguished Service Award recipients were Bob Brouillard, MBA '66, Barbara Fraser, HBA '71, Don McDougall, MBA '61, and Joe Shlesinger, MBA '86; and the Alumni Faculty Service Award recipient was Professor Ken Hardy, HBA '63.



NOVEMBER

Global Ivey Day – a worldwide success

Global Ivey Day was a worldwide success, with more than 1,700 alumni and friends from almost every corner of the world participating in 39 events in 23 cities.



JULY

McKinsey case competition tests cross-enterprise skills

MBA students Andrew Ganton, Griffin Gettas, Jacqueline Hogan, Jun Ma, Pat Mahapatra and Deborah Terayama won a case competition sponsored by McKinsey & Company. The competition involved three rounds and was judged by faculty and alumni volunteers.

AUGUST

Dean Stephenson joins PM Harper in Latin trade tour

Dean Carol Stephenson was among a group of Canadian business leaders who went on a Latin American trade tour with Prime Minister Stephen Harper. Stephenson was optimistic about increasing trade with Brazil. "We're certainly trying to figure out ways we can leverage our strengths together," said Stephenson, while at Harper's keynote address in São Paulo. The trip included visits to Brazil, Colombia, Costa Rica and Honduras to form ties with the region and work on trade partnerships.

Finance Minister Flaherty trumpets public service

Finance Minister Jim Flaherty urged Ivey students to consider changing the world around them and become the leaders of tomorrow by considering a career in public service. Dean Carol Stephenson encouraged Ivey students to heed Minister Flaherty's call. "As the next generation of leaders, you are in a position to imagine what kind of world you want to live in and then lend your energy, skills and talent to help make it that way," she said.

Ivey Business Leader Award – Ed Clark honoured

Ed Clark, Group President and Chief Executive Officer, TD Bank Group, was honoured with the 2011 Ivey Business Leader Award for his success in banking and for his contributions to the community.

GOVERNMENT TOURS PHASE 1

Federal and provincial government representatives got a sneak peek at the first phase of construction of Ivey's new building in recognition of the \$50 million provided by both governments towards the \$110 million total project cost.

Thomas d'Aquino Lecture – Honourable Michael Wilson urges leadership

The Honourable Michael Wilson, former Finance Minister and Canadian Ambassador to the United States, spoke at the Lawrence National Centre's 6th Annual Thomas d'Aquino Lecture on Leadership. Wilson encouraged students to take on roles in each of the private, public and non-profit sectors in order to become better leaders.

SEPTEMBER

ISC-Ivey Case Competition – Ivey grows number of Asian cases

Top cases from the ISC-Ivey Case Competition 2011, co-sponsored by the Indian School of Business in association with Ivey and the Association of Indian Management Schools, will now become part of Ivey Publishing's collection of Indian business cases. Ivey Publishing is the world's largest producer of Asian business cases.

JJ Wettlaufer Lecture – Students learn the value of non-profit work

Speaking as part of the *J.J. Wettlaufer Distinguished Visitor Lecture Series*, Craig Kielburger urged Ivey students to put their business education to work for good rather than pursuing wealth. Kielburger is founder of Free The Children, a non-profit organization that advocates for the rights of children.



DECEMBER

DEAN STEPHENSON NAMED ONE OF CANADA'S MOST POWERFUL WOMEN

For a third time, Dean Carol Stephenson, O.C., was a recipient of the 2011 Canada's Most Powerful Women: Top 100™ Award presented by Women's Executive Network.



Richard Ivey School of Business
1151 Richmond Street North,
London, Ontario N6A 3K7

Phone: (519) 661-4222

Fax: (519) 661-4027

Email: paffairs@ivey.ca

Web: www.ivey.ca

